



**Government
of South Australia**

Department of the Premier and Cabinet

2017-18 Annual Report

Department of the Premier and Cabinet

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To:

The Hon Steven Marshall MP

Premier of South Australia

This annual report is to be presented to Parliament to meet the statutory reporting requirements of the *Public Sector Act 2009*, the *Public Sector Regulations 2010* and the *Public Finance and Audit Act 1987* and meets the requirements of Premier and Cabinet Circular *PC013 Annual Reporting*.

This report is verified to be accurate for the purposes of annual reporting to the Parliament of South Australia.

Submitted on behalf of the Department of the Premier and Cabinet by:

Jim McDowell

Chief Executive

A handwritten signature in blue ink, appearing to read 'J. McDowell', is positioned above the signature line.

27 September 2018

Signature

Date

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Section A: Reporting required under the *Public Sector Act 2009*, the *Public Sector Regulations 2010* and the *Public Finance and Audit Act 1987*

Agency purpose or role

The Department of the Premier and Cabinet (DPC) provides leadership to ensure a whole-of-government-approach in achieving the Premier's vision for South Australia.

The department delivers specialist policy advice to the Premier and ministers and supports the Cabinet process. It also has overarching responsibility for Commonwealth-state relations and manages the Premier's Council of Australian Governments (COAG) agenda.

The department leads the implementation of a range of strategic priorities and policy commitments for South Australia.

DPC leads key government initiatives to benefit other government agencies and the community. During 2017-18 these included the provision of shared corporate and business services across government, management of the government's information communication technology strategy, cyber security, and delivery of government information, services and transactions.

Objectives

DPC is the lead agency supporting the Premier and Cabinet to achieve the following objectives:

- Modern and responsive services
- Value creating
- High performing.

Key strategies and their relationship to SA Government objectives

Key strategy	SA Government objective
Customer Centric	Participatory Budgeting; better government services; efficient and accountable government
Driving South Australia's strategic agenda	Commonwealth-State engagement; implementing the state's Energy Plan; maximising use of government data to benefit citizens/South Australians
Economic reform	Unlocking resources, increased engagement with France and China; lower costs for families and businesses

Agency programs and initiatives and their effectiveness and efficiency

Program name	Indicators of performance/effectiveness/efficiency	Outcome for South Australia
Cabinet, Cabinet Committees and Executive Council	<p>Provided high-level advice and supported:</p> <ul style="list-style-type: none"> • 51 Cabinet meetings • 49 Executive Council meetings • 8 Cabinet Committees. 	Cabinet and Executive Council are able to make more informed decisions about the matters that affect all South Australians
Partnering with governments	<p>Led State-Commonwealth negotiations in:</p> <ul style="list-style-type: none"> • a Heads of Agreement on Public Hospital Funding and Health Reform • a Bilateral Agreement on the National Disability Insurance Scheme • the Intergovernmental Agreement on Identity Matching Services • an Intergovernmental Agreement on the National Redress Scheme for Institutional Child Sexual Abuse • an Intergovernmental Agreement on the National Partnership on the Skilling Australians Fund • An Intergovernmental Agreement on the National Housing and Homelessness Agreement • an Intergovernmental Agreement on a National Framework for Responding to per-and poly-fluoroalkyl substances (PFAS) Contamination. 	<p>Maximised outcomes for South Australia</p> <p>Enhanced partnerships with other state governments</p> <p>A safer South Australia</p>

Program name	Indicators of performance/effectiveness/efficiency	Outcome for South Australia
Emergency Management	<p>Administered the \$1 million Prevention and Preparedness Fund which enhanced the state's preparation for emerging threats and strengthened resilience in communities.</p> <p>Launched the State Emergency Management Committee's (SEMC) five-year Strategic Plan and strengthened strategic reporting to SEMC.</p> <p>Coordinated South Australia's response to agreements made at the Special Counter Terrorism COAG.</p> <p>Delivered on the 'Independent Review of Extreme Weather Event' (Burns Review) recommendations including establishing a new assurance process for SEMC and reviewing governance of recovery and relief funding.</p>	A safer South Australia
Employment in South Australia	<p>DPC engaged with BHP to support its \$600 million investment at Olympic Dam to expand into the Southern Mine area and upgrade surface infrastructure.</p> <p>A two-year ramp up has begun on the new Port Pirie Smelter facility completed through State Government support.</p> <p>Progressed approvals for OZ Minerals \$900 million Carrapateena Copper/Gold mining project.</p> <p>Liaised with GFG Alliance on its concept plan for the long-term transformation of its Whyalla steelmaking and mining operations.</p>	<p>Further job creation and investment in South Australia</p> <p>A more sustainable future for Whyalla Steelworks and the steel industry</p>
Incoming Government	Led the preparation of incoming government briefs across government and led the implementation of machinery of government changes.	Supported the smooth transition for the incoming government

Program name	Indicators of performance/effectiveness/efficiency	Outcome for South Australia
Early Intervention Research	<p>As part of the government's response to the Child Protection Systems Royal Commission, DPC led the Vulnerable Children Project, the first large scale multi-agency data sharing project for the South Australian Government.</p> <p>DPC led the development of the Getting it Right Early – South Australian Government's Prevention and Early Intervention Strategy for Child Abuse and Neglect 2018 - 2019. Public consultation outcomes here.</p> <p>DPC held two public forums to consult with stakeholders and share key findings from child abuse/neglect prevention and early intervention research to date.</p> <p>DPC engaged an external expert consortium that delivered:</p> <ul style="list-style-type: none"> • 83 desktop-evaluations of South Australian Government funded early intervention and prevention services • three case file reviews • a community risk profile identifying key demographic risk factors for child protection contact • mapping of referral pathways through the current early intervention effort and development of a service system map. 	<p>Decisions are informed by a more detailed picture of the needs and priorities of vulnerable children and families</p> <p>Improved strategic planning across the relevant agencies that interact with vulnerable children and families</p> <p>A safer South Australia where decisions are informed by sound evidence</p>
Data Sharing	<p>DPC led across government efforts to innovate the use of government data by:</p> <ul style="list-style-type: none"> • undertaking data analysis work in collaboration with agencies • facilitating data sharing between other agencies • leading across agency groups and education initiatives to improve collaboration and data capacities across agencies. 	<p>Improved evidence-based decision making</p> <p>Improvements to the safety, wellbeing and development of children</p> <p>Improved across-agency collaboration</p> <p>Ensuring the right supports are in place, at the right time, in order to reduce child abuse and neglect</p>

Program name	Indicators of performance/effectiveness/efficiency	Outcome for South Australia
Energy Resources	<p>Accelerated investment in projects to bring forward locally produced natural gas through the PACE Gas grants program.</p> <p>Supported engagement between Cooper and Eromanga oil and gas producers and traditional landowners to identify business opportunities and promote cultural understanding.</p>	<p>Reliable energy supply at a reasonable cost</p> <p>Improved industry engagement with traditional landowners, creating new business opportunities and fostering mutual respect</p>
Integrated sustainable energy and climate policy	<p>New renewable energy projects included:</p> <ul style="list-style-type: none"> the world's largest grid-scale battery storage near Jamestown introduction of new competition to the energy market via SIMEC Zen Energy and SolarReserve's Aurora solar thermal plant. 	<p>Reliable, affordable and clean power</p>
Mineral Resources	<p>Continued to collect extensive precompetitive geoscience data through PACE Copper to support exploration companies identify new resource targets.</p> <p>Collaborated with iron ore project proponents to advance the objectives of the Magnetite Strategy.</p> <p>Established the PACE Discovery Drilling partnership with the new MinEx Cooperative Research Centre to build on the success of the Deep Exploration Technologies CRC.</p> <p>Stronger Partners, Stronger Futures supported relationship building and cultural heritage understanding between the mineral resources sector and traditional landowners.</p>	<p>Support exploration and timely approvals of mining projects</p> <p>Improved infrastructure and job generation</p> <p>Industry and Commonwealth funding leveraged to attract and accelerate investment to unlock the state's mineral wealth</p>

Program name	Indicators of performance/effectiveness/efficiency	Outcome for South Australia
International Relations	<p>Facilitated approximately 30 inbound visits, two Premier-led overseas visits, and one interstate visit for the Premier.</p> <p>Managed South Australia's Sister-State relations, supported soft and public diplomacy initiatives, delivered 12 state protocol events and two State Funerals/Memorial Services.</p> <p>Facilitated connections between state government, business, academic, cultural and community leaders and key foreign leaders and decision makers.</p> <p>Led collaboration between France and South Australia, to maximise outcomes from the Submarine Program.</p> <p>Led the National Australian-French Entrepreneurship 24-Hour Challenge in Adelaide – 11-12 July 2017.</p>	<p>Maximised exposure of the state's key economic strengths and opportunities to support economic development</p> <p>Improved international relations</p> <p>Increased South Australia's global competitiveness in research and industry</p>
Lower costs, better services, more jobs	<p>DPC improved service delivery by:</p> <ul style="list-style-type: none"> • implementing the Better Informed Statutory Decision-Making training program for regulators of the mineral resources industry • streamlining payment processes for government vendors – 96% of all vendor payments are now made via electronic funds transfer • entering a contract to supply and manage the government's end user computing equipment and services • modernising a payroll system that created efficiencies across government and delivered \$1 million in ongoing savings per annum from 2017-18. 	<p>Improved customer experience, regulatory efficiency, operational efficiencies and savings across government</p>

Program name	Indicators of performance/effectiveness/efficiency	Outcome for South Australia
Modern Public Service, Digital Government	<p>Led the digital transformation of government services through the Digital Government Action Plan.</p> <p>DPC also:</p> <ul style="list-style-type: none"> developed and implemented a whole of government cyber security strategy led the implementation of the digital driver's licence via the mySA GOV app Reduced paper use and the associated storage requirements by more than 2.5 million papers per annum in Shared Services SA. 	<p>Government ICT keeps pace with the way people work and do business</p> <p>Enhanced cyber security capability and resilience</p> <p>Government services are simple, access is easy and smart, transactions are digital by default</p>
Strategic Engagement	<p>Supported strategic engagement and consultation across government:</p> <ul style="list-style-type: none"> YourSAy, the government's platform for community engagement and consultation, had 112,811 registered users by 30 June 2018, representing 10% of the voting population. The program was a finalist in the 2017 Prime Minister's Awards for Excellence in Public Sector Management The Open State festival tripled in size from the previous year, with a focus on innovation and enterprise and exceeded all targets. There were five times (280) more presenting partners from business, industry and universities, 37 international and 137 local speakers and more than 17,000 attendances. 	<p>Citizens, business, industry and stakeholders have access to more opportunities to contribute to creating better policies and services for South Australians</p>
Participatory Budgeting	<p>Administered the Fund My Neighbourhood program which allowed members of the community to nominate local projects for grant funding.</p> <p>A total of 202 projects were provided with approximately \$19 million in 2017-18 (with one to be paid in 2018-19).</p>	<p>Citizens have access to opportunities to contribute to government decision making</p>

Program name	Indicators of performance/effectiveness/efficiency	Outcome for South Australia
Government Communications	<p>DPC led whole of government communications activities in support of the Cabinet endorsed <i>South Australian Government Communications Plan</i>. Communication campaigns included:</p> <ul style="list-style-type: none"> • Job Accelerator Grant • JOBEX, South Australia's largest job expo • Public Education • Health Infrastructure • Fund My Neighbourhood grants program • New Adelaide. 	<p>Effective marketing communication initiatives that ensure the South Australian public, media and industries are well informed of the government's key initiatives</p> <p>Central community access to information about the government's commitments</p>

Legislation administered by the agency

Acts committed to the Premier

- *Agent-General Act 1901*
- *Competition Policy Reform (South Australia) Act 1996*
- *Constitution Act 1934*
- *Emergency Management Act 2004*
- *Fees Regulation Act 1927*
- *Government Business Enterprises (Competition) Act 1996*
- *Mutual Recognition (South Australia) Act 1993*
- *Remuneration Act 1990*
- *Trans-Tasman Mutual Recognition (South Australia) Act 1999*
- *Unauthorised Documents Act 1916*
- *Year 2000 Information Disclosure Act 1999*

Acts committed to the Minister for the Public Sector

- *Public Sector Act 2009*
- *Public Sector (Data Sharing) Act 2016*
- *Public Sector (Honesty and Accountability) Act 1995*
- *Freedom of Information Act 1991* (administered by the Attorney General's Department)

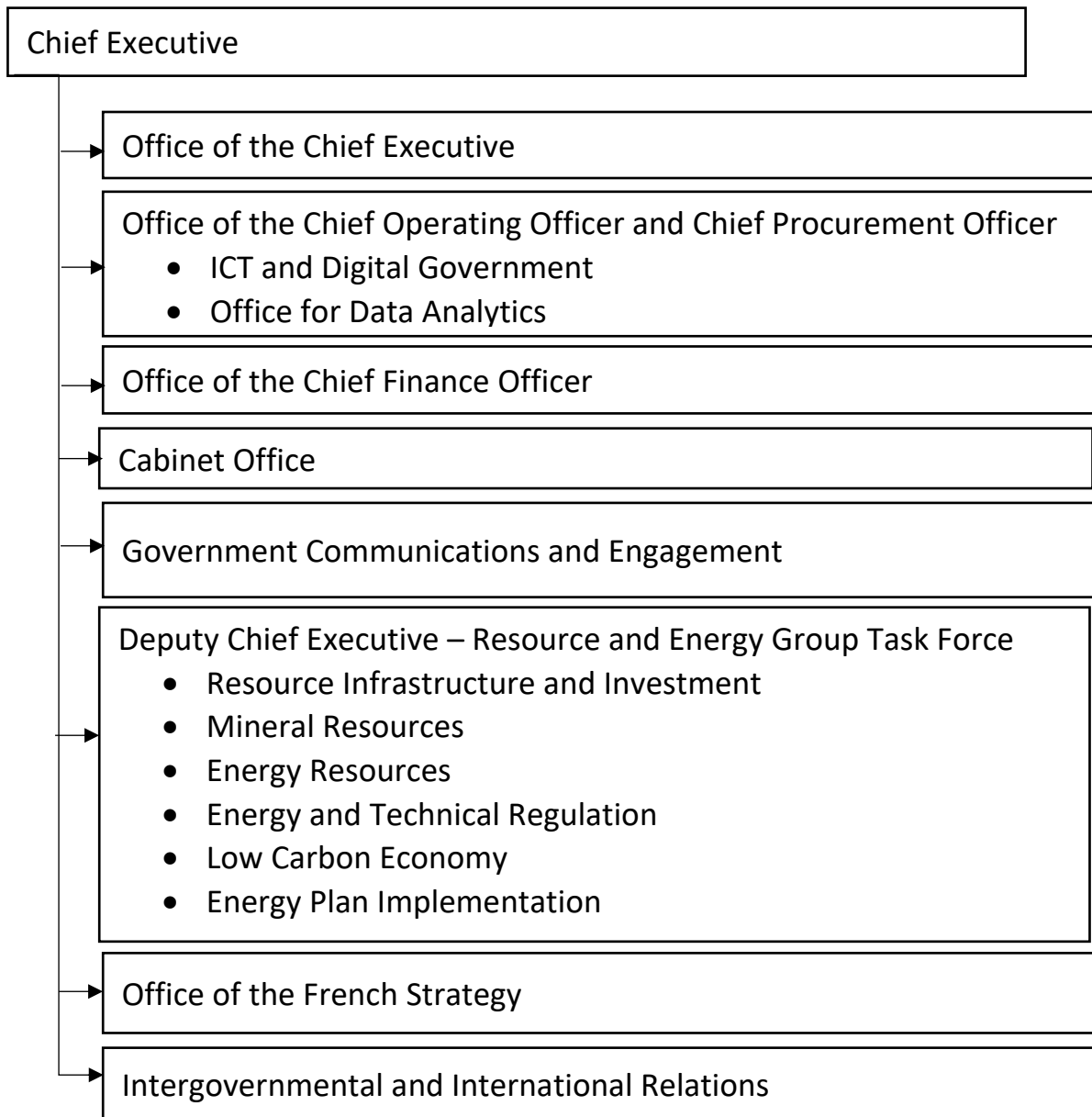
Acts committed to the Minister for Mineral Resources and Energy

- *Australian Energy Market Commission Establishment Act 2004*
- *Broken Hill Proprietary Company's Indenture Act 1937*
- *Cooper Basin (Ratification) Act 1975*
- *Electricity Act 1996*
- *Electricity Trust of South Australia (Torrens Island Power Station) Act 1962 (The)*
- *Energy Products (Safety and Efficiency) Act 2000*
- *Gas Act 1997*
- *Mines and Works Inspection Act 1920*
- *Mining Act 1971*
- *National Electricity (South Australia) Act 1996*
- *National Energy Retail Law (South Australia) Act 2011*
- *National Gas (South Australia) Act 2008*
- *National Gas Authority Act 1967*
- *Offshore Minerals Act 2000*
- *Opal Mining Act 1995*
- *Petroleum and Geothermal Energy Act 2000*
- *Petroleum (Submerged Lands) Act 1982*
- *Roxby Downs (Indenture Ratification) Act 1982*
- *Stony Point (Liquids Project) Ratification Act 1981*
- *Whyalla Steel Works Act 1958*

Acts committed to the Minister for Water and the River Murray

- *Water Industry Act 2012*

Organisation of the agency (at 30 June 2018)



Other agencies related to DPC (within the Premier's area/s of responsibility)

Office for the Public Sector

The Office for the Public Sector (OPS) supports the Commissioner for Public Sector Employment's statutory role and responsibilities.

OPS brings together a number of central functions including leadership development, human resource policy development and advice, workforce analysis and strategy, and work health and safety and injury management performance.

The Commissioner's function includes advancing the objects of the *Public Sector Act 2009* and promoting observance of the public sector principles. The Commissioner's activities are reported to Parliament in the [State of the Sector](#) report. The size, structure and composition of the public sector workforce is reported in the [Workforce Information Report](#).

The Office of the Public Sector's 2017-18 achievements included:

- completion of the Jobs4Youth program, with the target of 800 trainee and graduate placements met ahead of schedule
- commencement of the Flexibility of the Future initiative to increase the uptake of flexible working arrangements throughout the public sector and, from the savings achieved, employing young South Australians
- establishment of the South Australian Public Sector Aboriginal Employment Register to connect Aboriginal job seekers to public sector employment opportunities
- a pilot of the South Australian Leadership Academy, a sector-wide, integrated approach to leadership development
- total benefit of \$113 million for employees who accessed Fringe Benefit Tax (FBT) arrangements under the South Australian Government Salary Sacrifice Agreement
- placement of 131 Department for Human Services employees affected by disability and domiciliary care reforms into the public sector.

Office of the Agent-General

The [Office of the Agent-General](#) works to increase awareness of South Australia across the United Kingdom and Europe and drive preference for the state as a destination of choice for foreign investment, migration, study and tourism, as well as being a producer of premium food and wine. Key outcomes for 2017-18 include:

- engagement of Liberty House / GFG 12 months before they acquired Arrium's operations in Whyalla to help facilitate the acquisition
- several companies were successfully attracted across a range of sectors from the UK and France to setup operations in South Australia, in collaboration with other agencies
- over 50 export companies were supported through introductions to distributors, retailers and wholesalers, promotional campaigns and media coverage, bespoke events in the office, business to business introductions, trade shows and the provision of local market intelligence
- six South Australia Club events to showcase 32 South Australian companies, products and services to more than 750 attendees
- hosting a fashion show in Paris to showcase Paolo Sebastian, a South Australian fashion house, to UK industry buyers and media. A 'Women in Wine' event was held to provide a platform for 25 South Australian women to present over 60 wines to industry and consumers.

Office of the State-Coordinator General

The [Office of the State-Coordinator General](#) (SCG) actively works to drive investment in South Australia by creating an environment that welcomes private sector development and stimulates job creation. Key outcomes for 2017-18 included:

- 11 development proposals with a combined estimated value of \$280 million being assigned to the State Commission Assessment Panel (SCAP). A total of 16 SCG

determined projects granted Development Plan Consent by SCAP to the estimated value of \$184 million

- granting exemption to 136 Renewing Our Streets and Suburbs Stimulus program applications, including 434 dwelling units and 126 allotments to the total value of \$84.9 million
- the SCG exercised his powers under the Development (Diplomatic Missions) Variation Regulations 2016 for the Consular-General for the People's Republic of China and their requirements for a new perimeter fence and gatehouse for the consular facility at Joslin
- used the ability of the SCG to exempt developments at The Bend Motorsport Park from the need to obtain development plan consent, obtain native vegetation clearance approval and application of the general environmental duty in relation to noise, if events are carried out in accordance with any guidelines in relation to noise prepared by the State Coordinator-General and approved by the Environment Protection Authority
- supported major investment activities with planning and regulatory advice.

Office of the Economic Development Board

The [Economic Development Board](#) (EDB) maximises the value of emerging economic opportunities for South Australia, so that South Australia is recognised as the most competitive place in Australia to invest and grow a business.

During 2017-18, the Office of the Economic Development Board supported the EDB to deliver the following initiatives:

- **Ageing Well:** EDB initiated the development of an Ageing Well sector in South Australia that responds to the global ageing demographic phenomenon. The sector development program was inclusive of the community spanning citizens, industry, research organisations, and all levels of government. Key initiatives included:
 - convening the inaugural Ageing Well Revolution International Conference, held in Adelaide from 22-23 November 2017 to showcase South Australian projects and companies supporting a key strategy to position South Australia as a recognised world leader in the ageing well sector
 - establishing the Global Centre for Modern Ageing Limited (GCMA) to connect citizens and businesses with education, training, research, networks, business development and international pathways to market
 - establishing an Ageing Well Living Laboratory, a dedicated facility located at the Tonsley Innovation Precinct known as LifeLab and operated by GCMA, to drive innovation and growth in the development of new products and services tailored for, and co-created with, citizens as they age.
- **Smart Specialisation:** aims to achieve sustainable economic growth by focusing policy efforts on activities with the greatest potential for success. The *Smart Specialisation – Insights for a Future Industry Policy* report prepared by EDB was informed by Australia's first state based economic complexity analysis. The analysis identifies South Australia's global comparative advantages and offers a strong empirical basis for successful industry development policy. Policy implications in the report were intended to assist the state government's future industry development policy
- **Workplaces of Tomorrow:** Identifies and develops pathways to establish future industries in South Australia that complement the State's competitive advantages,

increase the State's economic complexity and have substantial economic growth potential

- **Creative and Cultural Sector:** EDB recognised the potential of the economic impact on the creative and cultural sector and the state more broadly that can result from strategic investment in the sector and identifying opportunities to support the state's ambitions by building on its strengths. A '*Decision Making Framework*' for assessing creative and cultural sector investment opportunities was developed, in collaboration with the sector, which is intended to support and facilitate the State Government's prioritisation of funding opportunities for the creative and cultural sector, and contribute to clear and robust decision-making
- **Building and Growing Medium Enterprises:** explored ways to leverage the size and capability of South Australia's medium enterprises to create new jobs through growth
- **Luxury food, wine and beverage training program:** EDB, in collaboration with the Department of Primary Industries and Regions South Australia and Food SA supported the development of a bespoke training program for food, wine and beverage manufacturers and producers in South Australia to target the global luxury brand market.

The Economic Development Board was formally dissolved on 30 June 2018 and replaced by an Economic Advisory Council.

Employment opportunity programs

Program name	Result of the program
DPC Aboriginal and Torres Strait Islander employment pools	As at 30 June 2018, 439 candidates were registered on the pools for vacancies across all classification levels. During 2017-18, 22 candidates from the pools were engaged into DPC roles.
Flexibility for the Future – graduate and trainee recruitment	In 2017-18, a total of 19 graduates and 6 trainees were recruited into DPC.

Agency performance management and development systems

Performance management and development system	Assessment of effectiveness and efficiency
OurDevelopment and CHRIS 21	92.54% of DPC's eligible workforce completed a performance development process in accordance with the Commissioner for Public Sector's Employment Guideline on Performance Management and Development.

Work health, safety and return to work programs of the agency and their effectiveness

Program name and brief description	Effectiveness
Injury and Workers Compensation Management	<p>Effective management strategies have been adopted to minimise the cost impact of work injured employees through early intervention, active case management and claims resolution as evidenced by regular reporting and analysis.</p> <p>DPC has consistently maintained a low rate of significant injury, as benchmarked against the South Australian public sector.</p> <p>Early intervention assessments are conducted within 48 hours of an injury being reported.</p> <p>The department's work health and safety performance measures align with government safety performance targets and have been achieved.</p>
Wellbeing and Engagement	<p>A comprehensive Wellbeing Program has been delivered, based on the concept of Healthy Body/Healthy Mind. The program also aims to help build resilience and a positive culture with a focus on psychological wellbeing.</p> <p>The Wellbeing Program has been monitored and demonstrated positive outcomes against all targets.</p>

Work health and safety and return to work performance

	2017-18	2016-17	Change (+ / -)
Workplace injury claims			
Total new workplace injury claims	8	11	-3
Fatalities	0	0	0
Seriously injured workers*	0	0	0
Significant injuries (where lost time exceeds a working week, expressed as frequency rate per 1000 FTE)	1.3	3.18	-1.88
Work health and safety regulation			
Number of notifiable incidents (<i>WHS Act 2012, Part 3</i>)	3	3	0
Number of provisional improvement, improvement and prohibition notices (<i>WHS Act 2012 Sections 90, 191 and 195</i>)	0	0	0
Return to work costs**			
Total gross workers compensation expenditure (\$)	499 349	381 037	+118 312
Income support payments – gross (\$)	57 558	81 782	-24 224

*number of claimants assessed during the reporting period as having a whole person impairment of 30% or more under the *Return to Work Act 2014 (Part 2 Division 5)*

**before third-party recovery

Data for previous years is available at: [Data.SA work health and safety & return to work performance](#)

Fraud detected in the agency

Category/nature of fraud	Number of instances
False statement on a pre-employment declaration	1
Allegation of manipulation of timesheets	1
Allegation of theft	1

Strategies implemented to control and prevent fraud

The processes for preventing, detecting and responding to the risks of fraud are documented in the department's Corruption and Maladministration Policy and Corruption and Maladministration Strategy, which is consistent with the across government Fraud and Corruption Policy issued by the Commissioner for Public Sector Employment.

Processes are in place for recording, analysing, reporting and escalating fraud and corruption loss events and control failures. These include key mechanisms to prevent, detect and respond to the risks of fraud. These processes are supported by:

- annual internal audit plans
- monthly Executive Financial Performance Reports
- certification of internal controls under the DPC Financial Management Compliance Program and the end of financial year statements preparation process.

The financial report is supported by a system of internal controls that are monitored and assessed during the financial year through the department's internal assurance processes and other processes undertaken by Shared Services SA as the external service provider.

The induction process ensures that all new employees are made aware of the Code of Ethics for the South Australian Public Sector and the Corruption and Maladministration Policy. This policy clearly stipulates a zero-tolerance position in respect to fraud and corruption. All staff are also required to complete an online Fraud and Corruption Awareness course within six months of commencement.

Appropriate business practices are also reinforced through the department's Financial Management Compliance Program.

Further, each business unit is required to undertake regular fraud and corruption risk assessments on their operations, monitor identified/potential risks and document mitigating actions in the risk register. Risk registers are subject to a six-monthly review.

Data for previous years is available at: [Data.SA fraud detected within the Department of the Premier and Cabinet](#)

Whistle-blowers' disclosure

Number of occasions on which public interest information has been disclosed to a responsible officer of the agency under the *Whistle-blowers' Protection Act 1993* 0

Data for previous years is available at: [Data.SA Whistleblowers Protection Act 1993](#)

Executive employment in the agency

Executive classification	Number of executives
EXEC0E	1
EXEC0F	1
SAES1	51
SAES2	13

Data for previous years is available at: [Data.SA DPC Executives](#)

For further information, the [Office for the Public Sector](#) has a [data dashboard](#) showing the breakdown of executives by gender, salary and tenure by agency.

Consultants

The following is a summary of external consultants that have been engaged by the agency, the nature of work undertaken and the total cost of the work undertaken.

Consultancies below \$10,000 each		
All consultancies below \$10 000 each	Combined	\$ Value
	Combined Subtotal (34)	135 334
Consultancies above \$10,000 each		
Applied Hybrid Energy Pty Ltd	Specialist energy policy and commercial advice	29 000
Ashton Advisory Pty Ltd	Advice on developing the Business Plan for the Office of the Public Sector	55 850
Aurecon Australasia Pty Ltd	Strategic energy advice for Service Station concept	16 059
Aurecon Australasia Pty Ltd	Provision of specialist and technical engineering support services for South Australia's Energy Plan	1 1010 122

BDO Advisory (SA) Pty Ltd	SA Government Cyber Resilience Review	104 400
Borkowski Somerset House	Advice to help attract investment in South Australia	12 705
Brubrior Investments Pty Ltd	Assist the government in achieving the best possible outcome for South Australia from ongoing development of Olympic Dam, the Steel Task Force, the Port Pirie Transformation project, and the Resources Infrastructure Task Force	105 401
CQR Consulting Aust Pty Ltd	System testing	22 640
Crisis Management Australia	Develop and deliver a catastrophic disaster exercise for the State Crisis Centre	59 000
CTR for Asia Pacific Aviation	Benchmark analysis and report of the SA Aviation Market 2017	12 000
Deloitte Access Economics	Creative industries review and benefit framework	124 887
Deloitte Finance Pty Ltd	Develop a series of options for the delivery of pre-school to three year old children within South Australia and to undertake a cost benefit analysis of each option	69 000
Deloitte Risk Advisory Pty Ltd	HR21 penetration testing	14 191
Deloitte Risk Advisory Pty Ltd	Develop the skills of WH&S Representatives compliance with required legislation	16 530
Deloitte Risk Advisory Pty Ltd	Security review of SAPOL payroll transition for Shared Services SA	24 194
Deloitte Risk Advisory Pty Ltd	Metropolitan Fire Service payroll review for Shared Services SA	45 203
Deloitte Risk Advisory Pty Ltd	ICT facilitation services for strategic planning	168 181

Deloitte Risk Advisory Pty Ltd	Digital Platform for Citizens and Business Rationalisation Business Case	187 601
DNV GL Australia Pty Ltd	Review of stress corrosion cracking in gas transmission pipelines	13 124
Dr Alfred Huang	Services associated with managing the 2017 Shandon Connect Program	10 000
Electranet Pty Ltd	Provision of Connection Options report and indicative pricing offer for Emergency Generators relocation	72 683
Ernst & Young	Engaged to develop an Assurance Plan and emergency management performance standards to support implementation of the South Australian Emergency Management Assurance Framework	59 489
Ernst & Young	Preparation of high impact document	75 503
Ernst & Young	ICT functional review	99 317
Essential Media Communications	Provision of communications related research, analysis, policy and planning advice services, contributing to the development of a whole of government communications plan	128 239
Evolen	Lead generation for the French strategy	95 416
Fenix Performance Solutions	Provide commercial, financing and technical advice regarding the steelmaking's future in Whyalla to the Steel Taskforce	38 239
Fenix Performance Solutions	Provide advice relating to the commercial and financing terms for agreement information received under Port Pirie transformation project	59 093

Fragile to Agile (Asia Pac) Pty Ltd	Specialist advice on enterprise architecture and IT strategies	12 750
Frontier Economics Pty Ltd	Provision of advice on energy market transition for the SA Energy Plan	848 733
Greg McCarthy	Transition advisory and management services of SA Public Sector workplace health and safety arrangements	20 000
Gus Commercial Consulting (SA)	Strategic business and legal consulting	27 205
Gus Commercial Consulting (SA)	Probity advisory services for the One Government One Employer program	42 500
Hannan Duck & Partners Pty Ltd	Preparation of a draft whole of government Business Impact Assessment Manual	15 000
Innovation Performance Australia Pty Ltd	South Australian Defence Supply Chain Industry Attraction Action Plan	113 636
Iocane Pty Ltd	Assess StateNet future directions	26 200
Jacobs Group (Aust) Pty Ltd	Constraints analysis for proposed battery storage sites for the SA Battery Storage Project	12 173
JBS&G Australia Pty Ltd	Advisory services relating to the SA Energy Plan approvals	20 393
K Ashcroft Consulting	Administer Leadership Circle Profile 360 assessments	11 627
K Ashcroft Consulting	Provide advice on the Leaders Academy – Executive Excellence and Next Execs programs	153 338
Kloud Solutions Pty Ltd	Threat intelligence platform for SA Security Bulletin Web App	28 000
KPMG	Guidance for establishment of Infrastructure SA	77 750
Mercer Consulting (Aust) Pty Ltd	Review of SA Government Commissioner role (including comparison with other jurisdictions)	20 000

Metasec	Security collaboration toolkit assessment	12 800
Motte and Bailey	Commercial and business development	11 299
Oakley Greenwood	Advice for Nyrstar Port Pirie smelter transformation project	20 000
Paul Case	Stakeholder engagement with the Mintable residents on the arrangements for the town's closure	21 642
Payroll Matters Pty Ltd	Provision of advisory Services on payroll related areas	44 233
PPB Advisory	Provide expert advice on the state's financial support package proposals in relation to Arrium and other steel industry matters	149 962
Pricewaterhousecoopers	Provide a cost benefit analysis of the software as a service model for the Human Capital Management systems	16 328
Pricewaterhousecoopers	SA Government Salary Sacrifice Agreement – novated lease proposal risk review	24 836
Pricewaterhousecoopers	SA Government Salary Sacrifice Agreement – risk review	63 088
Pricewaterhousecoopers	SA Government Salary Sacrifice Agreement – biennial review	69 999
Pricewaterhousecoopers	HR Systems review project of One Government One Employer	120 102
Randstad Pty Ltd	Provide advice for One Government One Employee and IWORKFORSA initiatives	20 000
Robert I Thomas	Advisory and committee services relating to Dry Creek Salt Field Closure and Redevelopment project, targeted lead abatement program	150 000

Tacsi Inc	Development of a Public Sector Innovation Laboratory business model	67 058
Taylor Fry Pty Ltd	Actuarial review of outstanding claim	142 296
The Murray Family Trust	Consultancy and technical support for Otway Basin analysis modelling studies	10 000
Thomson Reuters (Professional)	E-Recruitment Solutions – BigRedSky Development Work	24 765
TSS Cyber Pty Ltd	Development of an options paper and recommended approach	27 000
VHF Advisory Pty Ltd	SWOT analysis of industry capabilities	10 000
Vipac Engineers & Scientists	Air and noise assessment	23 400
Wayne Eagleson Consulting Ltd	Provision of a consultancy program on a range of issues including the implementation of a performance management framework for the SA public service and work with senior executives to facilitate adoption; strategic advice surrounding the implementation of election commitments; and other strategic advice on transitioning to an altered operating environment under the new government	18 351
Wayne Eagleson Consulting Ltd	Provision of a consultancy program for the new Cabinet around decision making processes and transition to government	21 598
	Subtotal (65)	5 226 179
Total all consultancies (99)		5 361 513

Data for previous years is available at: [Data.SA Consultants engaged by the Department of the Premier and Cabinet](#)

See also the Consolidated Financial Report of the Department of Treasury and Finance <http://treasury.sa.gov.au/> for total value of consultancy contracts across the SA Public Sector.

Contractors

The following is a summary of external contractors that have been engaged by the agency, the nature of work undertaken and the total cost of the work undertaken.

Contractor	Purpose	\$ Value
Contractors below \$10,000 each		
All contractors below \$10 000 each	Combined	\$ Value
	Combined Subtotal (104)	370 859
Contractors \$10,000 each and above		
Accipitrine Pty Ltd	Commercial Director for the SA Energy Plan	484 800
Accru Harris Orchard	South Australian Leadership Academy	10 300
ACIL Allen Consulting	Review of frequency standards in Australia	38 000
Adelaide Expo Hire	Provision of exhibition design and management for JOBEX 2017	1 117 234
Advice & Co EURL	Representative for France	65 557
AEMC	Recharge for seconded officer from Australian Energy Market Commission working in Energy and Technical Regulation division	106 964
Arc Public Pty Ltd	Strategic engagement strategy development and implementation	18 800
Arcblue Consulting (Aus) P/L	Provision of services relating to natural gas procurement	50 275
Artis Group Pty Ltd	Petroleum Exploration and Production System implementation and maintenance project	14 304
Australia and New Zealand School of Government	Provision of public value workshops	16 500
Australia and New Zealand School of Government	Communication for Impact and Influence workshop	35 000
Baigent Geosciences Pty Ltd	Perform data quality checks for Gawler Craton Airborne Geophysical survey	37 815

BBO Advisory (SA) Pty Ltd	Records management resource and support costs	13 665
BBO Advisory (SA) Pty Ltd	Professional services relating to ICT and Digital Transformation model	25 366
BBO Advisory (SA) Pty Ltd	Professional services relating to Procurement Services Panel project	47 980
BDO Advisory (SA) Pty Ltd	Across government cyber resilience review	50 000
BDO Advisory (SA) Pty Ltd	Professional services relating to the Whole of Government Communications reform project	100 026
Bentleys (SA) Pty Ltd	Machinery of Government transition for Resources and Energy Group and Office of the Economic Development Board	16 836
Business & Risk Solutions P/L	Strategic planning workshop	11 730
Careerlink Business Services Pty Ltd	Temporary labour hire	3 634 621
Catherine Jane Norton	Petrophysical Support for Otway Petroleum Systems Analysis Project	14 700
Catherine Jane Norton	Management of petroleum well log data	57 526
CavPower	Remote Areas Energy Supply Scheme – provision of Electricity Generation, Distribution and Retail Services	18 728
CENTRE For Appropriate	<i>Commercial in confidence</i>	-
Centre for Social Leadership	Provision of leadership programs	80 000
Challenger Geological Services Pty Ltd	Temporary labour hire	32 931
Challenger Geological Services Pty Ltd	Provision of skilled staff to provide professional services, labour hire, storage and transportation services for SA Drill Core Reference Library	31 609

Chamonix IT Management	Whole of Government Communications approval process	73 050
Chandler Macleod Group Ltd	Temporary labour hire	46 461
Comprara Pty Ltd	Benefits realisation workshop	34 873
Core Energy Group	Provide an overview of the upstream cost of producing synthesis gas via 2 processes: underground coal gasification (UCG) and surface gasification	14 000
Cowell Electric Supply Pty Ltd	<i>Commercial in confidence</i>	-
CQ Partners Pty Ltd	Input into the development of the evaluation plan and advice to evaluation team for the SA Concessions EDO procurement	21 500
CQ Partners Pty Ltd	Assistance with bridging supply contracts	33 350
CQ Partners Pty Ltd	Gas market analysis report for emergency power plant	39 000
Cummins Hybrid Pty Ltd	Communications overview document	10 950
Cyberops Pty Ltd	<i>Commercial in confidence</i>	-
Davies Stewart Recruitment	Temporary labour hire	761 381
Deloitte Consulting Pty Ltd	OZ Minerals 5G Workshop 2017	19 482
Deloitte Consulting Pty Ltd	Heavy industry and mining workshop	20 478
Deloitte Consulting Pty Ltd	5G Tonsley Forum 2018	23 178
Deloitte Risk Advisory Pty Ltd	Audit services and financial advisory services	111 412
DFP Recruitment Services	Temporary labour hire	1 261 615
Do Something	Energy Smart South Australia Project	127 100
Dowling Consulting Pty Ltd	Creation of the Marval SLA reports to track and measure the performance from DXC	26 600
East West Consultants Pty Ltd	Accountancy support for the Agent Generals office in London	30 474
Edge Recruitment	Temporary labour hire	82 515

Enthdegree	Provision of independent non-financial auditing services for the South Australian Government's Master Media Agency Scheme	50 400
Ernst & Young	Checklist and work plan for the establishment of the Ageing Well Entity	30 724
Ernst & Young	Security review and testing	40 350
Escient Pty Ltd	End User Computing change management	60 781
Essential Media Communications	Provision of services for focus groups	145 534
Far West Coast Aboriginal Corp	Coompana Rehabilitation Planning with Traditional Owners and 2018 Works	26 412
Frontier Software	Development of reporting extract for Office for the Public Sector, for the one government data warehouse	19 349
Glaeba (02) Pty Ltd	Brukung Mine Remediation Environmental Audit	23 155
Gus Commercial Consulting (SA)	Advising on various issues concerning the operation of the end user computing contract	12 190
Gus Commercial Consulting (SA)	Advising and negotiating a commercial settlement of the CRM Licensing issue	14 910
Halifax House Consulting	Aboriginal Frontline Leadership Program	13 025
Hannan Duck & Partners Pty Ltd	Preparation of an ISMF Compliance Gap analysis and associated materials	20 000
Hannan Duck & Partners Pty Ltd	Strategic advisory services in relation to Machinery of Government changes and other changes to administrative arrangements	40 271
Harrison McMillan Pty Ltd	Temporary labour hire	21 634
Harrison McMillan Pty Ltd	Research assistant	48 264

Haymakr	Strategic research for communications campaigns	73 500
Hays Specialist Recruitment	Temporary labour hire	114 189
Hays Specialist Recruitment	Professional advisory services provided by IT professionals	120 587
Hays Specialist Recruitment	Temporary labour hire	3 081 385
Hoban Recruitment Pty Ltd	Temporary labour hire	576 959
Honjo Pty Ltd	Project management services for State Owned Emergency Power Plant Project	256 545
Hudson Global Resources (Aust)	Professional advisory services provided by IT professionals	26 319
Hudson Global Resources (Aust)	Temporary labour hire	318 545
Ian Dixon Pty Ltd	Preparation and facilitation of Stronger Partners Stronger Futures Workshop Port Augusta Workshop	14 999
Ian Dixon Pty Ltd	Provision of strategic partnering advice and facilitation support to engage with native title groups and other key stakeholders, for the purpose of identifying collaborative solutions to improve the operation of the native title and Aboriginal heritage systems, for mineral resources exploration in South Australia	16 500
ICS Integrated Cabling	Installation of new Q-Matic System cabling at various Service SA work sites	10 957
Ikon Science Asia Pacific P/L	Geomechanical modelling and implications for the Leigh Creek ISG Demonstration Site	22 000
Inlogik Pty Ltd	Implementation of machinery of government changes into ANZ Expense Manager	12 100
Innergise Pty Ltd	SA Leadership Academy design and delivery	14 000

Innodev Pty Ltd	Public Online Booking program	57 230
locane Pty Ltd	Security architecture & consultation work for Child Protection Data Link project	14 520
IT Power (Australia) Pty Ltd	<i>Commercial in confidence</i>	-
Jacobs Group (Aust) Pty Ltd	Appraisal of Policies for Carbon Reduction	49 000
Jacqueline Kohler	Event, program & partner management support	23 650
JJ & LG Scott	Removal of wellheads and accommodation facilities for remote work	46 505
John Lewin	Review of CE performance appraisal	10 500
John Southalan	Leading Practice Mining Act Review, including review of draft legislation and provision of feedback and written report	14 000
Key Energy and Resources Pty Ltd	<i>Commercial in confidence</i>	-
Key Energy and Resources Pty Ltd	Specialist energy advice to support the small market electricity and gas procurement processes	28 435
KPMG	Bank reconciliation review	30 472
Leapsheep Pty Ltd	DPC Digital Challenge (D3) Experience	18 000
Leed Consulting Pty Ltd	Facilitation and delivery of the 2017 Reverse Mentoring Program	16 663
Local Government Association of South Australia	Provision of strategic advice in relation to the Fund My Neighbourhood program	51 072
Lumino Events Pty Ltd	Ageing Well Conference	25 090
Major Training Services	Delivery of workshops related to procurement, supplier selection, and contract management	44 625
Manpower Services Aust Pty Ltd	Temporary labour hire	93 724

Marsden Jacob Associates P/L	National Energy Efficient Buildings (NEEB) - Reg impact statement for South Australia - Variation to national construction code to increase the energy efficiency requirements for residential buildings	91 456
Mav Media Pty Ltd	Filming and editing of videos as part of the Stronger Partners Stronger Futures Program, Port Augusta Workshop	33 300
Maxima Tempskill	Health and Safety Manager for the SA Energy Plan	367 364
Maxima Tempskill Recruitment	Temporary labour hire	613 378
McArthur Management Services	Temporary labour hire	11 570
MCI Australia Pty Ltd	Conference organisation for 2017 Ageing Well Revolution conference	50 000
McMahon Services Aust Pty Ltd	<i>Commercial in confidence</i>	-
Minalyze Pty Ltd	Undertake the multi-element continuous X-ray fluorescence (XRF) scanning of drill core sourced during the South Australian Regional (SAR) Drill Core Scanning Project	80 000
Neotic Solutions Pty Ltd	Delivery of regulator training workshop	13 342
Oak Valley (Maralinga) Store	Provide required rehabilitation and clean-up associated with Rodinia mine site	22 085
Oak Valley (Maralinga) Store	<i>Commercial in confidence</i>	-
O'Kane Consultants Pty Ltd	Carrapateena Project TSF Geochem and Closure Assessment Australia	38 855
Open Tute Pty Ltd	Provision of learning management services pilot for the SA Government	20 000
Paxus Australia Ltd	Temporary labour hire	385 875
Peoplebank Australia Ltd	Professional advisory services provided by IT professionals	98 712
Peoplebank Australia Ltd	Temporary labour hire	922 845

Pinstripe Media Pty Ltd	Integrated partnership in the Airport Economist - London special episode	10 000
PJR Business Consulting Pty Ltd	Support to Shared Services SA for the establishment of Department for Child Protection	18 000
PJR Business Consulting Pty Ltd	Support to Shared Services SA for the establishment of the Department for Trade, Tourism and Investment	75 960
Portland Group Pty Ltd	Procurement Technology review	13 269
PQ Services Pty Ltd	Program Management services for the SA Energy Plan	1 021 446
Pricewaterhousecoopers	Commercial advisor for procurement of Hydrogen Production Facility, Refuelling Station and trial of at least six Hydrogen Fuel Cell buses	146 089
Pricewaterhousecoopers	Financial and commercial advice to support the SA Energy Plan procurements	1 569 268
Procurement Advisory Services	Conduct two GBP Hi-pots procurement workshops	25 946
Programmed Skilled Workforce	Temporary labour hire	26 588
R&D Solutions Pty Ltd	Removal of wellheads and accommodation facilities for remote work	88 948
Ramboll Australia Pty Ltd	Qualitative review and comparison of Mining Regulation of Regulatory Approvals	101 427
Randstad Pty Ltd	Human Capital Management project for the SA Government	178 629
Randstad Pty Ltd	Professional advisory services provided by IT professionals	89 633
Randstad Pty Ltd	Temporary labour hire	224 158
Randstad Pty Ltd	Temporary labour hire	826 595

Regional Anangu Services	Remote Areas Energy Supply Scheme - Provision of Electricity Generation, Distribution and Retail Services	18 241
Regional Power Corp	<i>Commercial in confidence</i>	-
Richard Dennis	Provision of legislative drafting services for the Mining Act Review	35 125
Ricoh	Accounts payable scanning project	20 000
RNTT Pty Ltd	Temporary labour hire	152 265
Samantha Wilkinson Human Resource Consulting	Pulse Survey Proposal - Values and Behaviours Framework Project	60 581
See Marketing and Communications	Contractor services for strategic engagement projects, including Open State	19 653
Solstice Media Ltd	Creation and distribution of communications, highlighting South Australian economic and cultural activity	375 000
Square Holes	Provision of services relating to campaign tracking research	40 500
SRA Information Technology Pty Ltd	Architecture and development work on Minerals and Energy Resources databases (Basis, Mines and Energy Records File Finder)	11 303
SRA Information Technology Pty Ltd	Development and maintenance of tenement and royalty applications	112 712
SRA Information Technology Pty Ltd	Lobbyist and candidate register portals design	24 545
SustainSA	National Energy Efficiency for Buildings Phase 3 - draft report	15 000
Swood Financial Solutions Pty Ltd	Provision of Planet Press maintenance and support	17 680
Swood Financial Solutions Pty Ltd	Masterpiece implementation support	36 160

System Solutions Engineering	State Administration Centre Essential Power Connection engineering services	20 300
Talent International (SA) Pty Ltd	Professional advisory services provided by IT professionals	303 523
Talent International (SA) Pty Ltd	Temporary labour hire	1 071 845
Talent Options	Temporary labour hire	199 922
The Pop Up Co.	Event Consulting Services for JOBEX	10 000
The University of Adelaide	Design of the camera system at the Living Lab	22 800
Think Human	Documentation of team training and research materials	12 750
Thomson Geer Services Pty Ltd	Update website	43 465
Thomson Reuters (Professional)	Building an online e- recruitment solution in relation to the One Government One Employer program	59 541
Thornhall Pty Ltd	Staff training workshops	26 000
Thorsys Australia Pty Ltd	Microsoft.NET development	11 550
Three As One Consulting Pty Ltd	Services to develop a Cabinet Submission for the establishment of the SA Node of the Australian Cyber Security Growth Network	10 875
TNS UK Ltd	Whole of Government Communications reform project	344 913
Tradevent Solutions	Professional services in relation to the JOBEX event	28 551
Une Partnerships Pty Ltd	<i>Commercial in confidence</i>	-
Une Partnerships Pty Ltd	Provision of workshops in relation to procurement processes, including market approach, contract management, governance and risk	19 573
Une Partnerships Pty Ltd	Provision of services regarding DPC generation and supply of electricity	35 750

University of WA	Review of Carrapateena Project	15 400
WSP Australia Pty Ltd	Project management services for 250MW gas fired electricity generation plant project	293 914
Yalata Community Inc	<i>Commercial in confidence</i>	-
	Subtotal (159)	25 251 931
Total all contractors	263	25 622 790

Data is available at: [Data.SA Contractors engaged by the Department of the Premier and Cabinet](#)

The details of all South Australian Government-awarded contracts for goods, services, and works are displayed on the [SA Tenders and Contracts website](#).

The website also provides details of [Across government contracts](#).

Financial performance of the agency

The following is a brief summary of the overall financial position of the agency. The information is unaudited. Full audited financial statements for 2017-18 are attached to this report.

Statement of Comprehensive Income

	2017-18 Budget \$000s	2017-18 Actual \$000s	Variation \$000s	2016-17 Actual \$000s
Expenses	(560 470)	(531 951)	28 519	(323 258)
Revenues	158 526	158 789	263	194 392
Net cost of providing services	(401 944)	(373 162)	28 782	(128 866)
Net Revenue from SA Government	435 528	396 761	(38 767)	148 193
Net result	33 584	23 599	(9 985)	19 327
Total Comprehensive Result	33 584	23 599	(9 985)	19 327

The department reported a \$23.599 million profit for the 2017-18 financial year. This result is \$9.985 million unfavourable when compared with the 2017-18 budget, mainly due to vacancies and delayed expenditure that will be carried over into future years, offset by a return of surplus cash reducing net revenue from SA Government.

Statement of Financial Position

	2017-18 Budget \$000s	2017-18 Actual \$000s	Variation \$000s	2016-17 Actual \$000s
Current assets	188 594	160 797	(27 797)	160 160
Non-current assets	89 530	83 674	(5 856)	78 825
Total assets	278 124	244 471	(33 653)	238 985
Current liabilities	(86 596)	(62 177)	24 419	(85 988)
Non-current liabilities	(47 283)	(48 023)	(740)	(46 715)
Total liabilities	(133 879)	(110 200)	23 679	(132 703)
Net assets	144 245	134 271	(9 974)	106 282
Equity	144 245	134 271	(9 974)	106 282

The department's net assets at 30 June 2018 were \$9.97 million lower than budget due to budget adjustments made to the deposit account for approved carryovers, partially offset by a reduction in payables as at 30 June.

Other financial information

Nil to report

Other information requested by the Premier or other significant issues affecting the agency or reporting pertaining to independent functions

Nil to report

Section B: Reporting required under any other act or regulation***Electricity Act 1996 and Energy Products (Safety and Efficiency) Act 2000*****Section 14 - Annual Report**

(1) The Technical Regulator must, within three months after the end of each financial year, deliver to the Minister a report on the Technical Regulator's operations under this Act during that financial year.

(3) The Minister must cause a copy of the report to be laid before both Houses of Parliament within 12 sitting days after his or her receipt of the report.

Section 25 - Annual Report

(1) The Technical Regulator must, within three months after the end of each financial year, deliver to the Minister a report on the Technical Regulator's administration of this Act during that financial year.

(2) The Minister must cause a copy of the report to be laid before both Houses of Parliament within 12 sitting days after his or her receipt of the report.

The Technical Regulator is a statutory office established by section 7 of the *Electricity Act 1996* to regulate the state's electricity infrastructure, electrical installations, electrical appliances and their operation. This is largely performed through the development and monitoring of technical standards. The Technical Regulator is supported by the Office of the Technical Regulator (OTR) in conducting investigations, audits and other industry monitoring activities to ensure that the South Australian public continues to receive a reliable and safe electricity supply. Minimising electricity related shocks, fatalities and incidents remains the priority.

Operations and activities from 1 July 2017 to 30 June 2018 are summarised below.

Electrical safety programs and reported incidents

- 1,172 electrical installations were audited for compliance with the *Electricity Act 1996* and associated regulations. Audited installations were randomly selected from lists of new connections supplied by the distribution network service provider, SA Power Networks, and other network operators. Other installations were targeted for audits due to complaints or a history of non-compliance.
- OTR officers assisted South Australia Police on 208 occasions, including attending illegal cannabis growers' premises where dangerous wiring, including meter bypasses, were suspected. Power was disconnected for installations deemed immediately dangerous until they could be rectified by a licensed electrician. Some of these requests by South Australia Police were to help investigate the fatalities that may have been the result of an electric shock, while others were to attend and disconnect the electricity so that their investigations could proceed safely.
- A total of 31 expiations were issued and six electrical contractors were referred to Consumer and Business Services for breaches of the *Plumbers, Gasfitters and Electricians Act 1995*. In the case of owner/occupiers of premises, there were eight expiations issued against them for failing to maintain their electrical installation to an acceptable safe level.
- There were 21,514 enquiries for interpretations or technical advice in relation to the electrical installation standards, from industry stakeholders, government departments and members of the public.
- One electricity related death was reported, which was attributed to a homeowner removing components from a disused electrical appliance and then assembling their own homemade appliance. In the process, the victim contacted exposed live electrical connections. There were 11 electricity related major/minor incidents involving injury or significant damage (mainly solar or drug related hydroponic fires). A total of 1,079 electric shock reports were made to the Technical Regulator.

Electrical appliances retail and online activity monitoring

The Technical Regulator monitors suppliers of electrical appliances and accessories for compliance with the *Energy Products (Safety and Efficiency) Act 2000*. A certification service assists industry to meet compliance obligations. A total of 94 applications for product approval were processed and 34 product related incidents were investigated. As a result, six voluntary recall notices were issued following negotiations with the suppliers.

Safety awareness and education

To help maintain a good safety record within the industry and to promote public awareness, the Technical Regulator:

- attended industry events to discuss safety and compliance issues with electrical contractors. A total of 120 presentations were delivered, covering legislation and the updated AS/NZS 3000 Wiring Rules and related standards, the introduction of electronic certificates of compliance, changes to solar photovoltaic (PV) installation standards, and reports on accidents and fatalities. Safety and technical presentations were also delivered to apprentices, industry groups and government departments. Electrical safety presentations were also delivered to South Australia Police cadets. Attended home building expos and the Caravan and Camping Show to promote electrical safety, and answer queries from the public.
- conducted 18 presentations on the requirements for building structures and shared information about working safely near powerlines with building industry companies and local councils. OTR engineers frequently made site visits to ensure safety and regulatory compliance.
- continued the “Be Energy Safe” campaign, with advertisements in social media, radio, print and other media to support specific campaigns, warnings and recalls.
- provided safety brochures on request to local councils, electricity entities and the general public.
- published two editions of the *Regulation Roundup*, focussing on the Wiring Rules and other electrical standards, solar PV installations and safe working practices. Copies were posted to electrical workers and contractors registered in South Australia. The publication is also available online for general access.

Expert technical input

Expert technical input was provided for the revision of key Australian Standards through representation on 14 standards committees:

EL-001	Wiring Rules
EL-001-09	Wiring Rules Drafting Subcommittee
EL-001-17	Construction and Demolition Sites Installations
EL-001-21	Testing and Inspection of Electrical Installations
EL-001-24	Generating Sets
EL-002	Safety of Household and Similar Electrical Appliances and Small Power Transformers and Power Supplies
EL-004	Electrical Accessories
EL-042	Renewable Energy Power Supply Systems & Equipment
EL-042-03	Grid Connected Systems and Equipment
EL-042-05	Safety of battery systems for use in inverter energy systems
EL-044	Safe Working on Low-Voltage Electrical Installations
EL-052	Electrical Energy Networks, Construction and Operation
ET-007	Coordinating Committee on Power and Telecommunications (CCPT)
QR-012	Conformance Marking to Regulatory Requirements

The Technical Regulator’s Technical Advisory Committee met twice, with members from energy entities, contractor and employee associations and local government. In line with the Memorandum of Understanding, advice was provided on many occasions to the Energy and Water Ombudsman SA on customer dissatisfaction with responses from electricity entities.

Building Clearance Approvals for Structures in Proximity to Powerlines

Under section 86 of the *Electricity Act 1996*, 7 approvals were granted for the erection of buildings in proximity to powerlines. As standard practice, applicants were assisted in

achieving compliance with building clearance distances (as specified in the regulations) before the application was formally considered.

Exemptions to Planting Restrictions

The *Electricity (Principles of Vegetation Clearance) Regulations 2010* list species of vegetation that may be planted in proximity to powerlines. Two exemptions were granted for non-listed vegetation.

SA Power Networks Vegetation Management Audit

SA Power Networks' vegetation management was audited to ensure that the requirements of Part 5 of the *Electricity Act 1996* were being met. OTR officers met with SA Power Networks asset inspectors to better understand maintenance of electrical infrastructure around Adelaide. OTR officers also met with senior SA Power Networks staff to gain an understanding of how resources are allocated and prioritised to maintain their infrastructure assets.

Safety, Reliability, Maintenance and Technical Management Plans

A Safety, Reliability, Maintenance and Technical Management Plan (SRMTMP) is a licence condition for energy supply entities legislated through the *Electricity Act 1996*. Jointly administered by the Technical Regulator and the Essential Services Commission of South Australia, SRMTMPs must address matters prescribed in the regulations under the *Electricity Act 1996*. There were 45 electricity supply SRMTMPs in operation as at 30 June 2018. OTR officers visited Torrens Island Power Station, Snowtown Wind Farm and Osborne Power Station to verify that their systems were as described in their SRMTMP.

Gas Act 1997 and Energy Products (Safety and Efficiency) Act 2000

Section 14 - Annual Report

(1) The Technical Regulator must, within three months after the end of each financial year, deliver to the Minister a report on the Technical Regulator's operations during that financial year.

(2) The Minister must cause a copy of the report to be laid before both Houses of Parliament within 12 sitting days after his or her receipt of the report.

Section 25 - Annual Report

(1) The Technical Regulator must, within three months after the end of each financial year, deliver to the Minister a report on the Technical Regulator's administration of this Act during that financial year.

(2) The Minister must cause a copy of the report to be laid before both Houses of Parliament within 12 sitting days after his or her receipt of the report.

The Technical Regulator is a statutory office established by section 7 of the *Gas Act 1997* to regulate the state's gas infrastructure (distribution systems) operation, gas installations (consumer premises), gas appliances and their operation. The safety requirements are defined through the development and monitoring of technical standards for the gas industry. The Technical Regulator is supported by the Office of the Technical Regulator (OTR) to conduct investigations, audits and other industry monitoring activities to ensure that the South Australian public continues to receive a reliable and safe gas supply.

Operations and activities for 1 July 2017 to 30 June 2018 are summarised below.

Gas installation and appliances – gas safety programs and reported incidents

- All 8,673 new connections to the natural gas distribution system were subjected to a pre-connection safety check as agreed by the Technical Regulator. This is an endeavour to ensure that the system was gas tight and that the gas installation and all appliances complied with the legislation in accordance with the applicable Australian Standards. Effectiveness of this activity was verified by carrying out random audits.
- OTR audited 58 industrial and commercial installations and 973 residential and light commercial installations. In addition, 384 'first fix' pipe installations in new domestic homes under construction were audited for compliance.
- A total of 230 warning letter/rectification orders were issued to contractors for non-compliant installations and all were rectified by the responsible parties. Proactive audits were conducted on two caravan parks covering gas installations serving common amenities and individual installations for long term residents.
- A total of 428 complaints relating to faulty or non-compliant gas installations or appliances were received and resolved, 41 of those involved site visits and the remainder were resolved by phone or email. In addition, OTR responded to 8,400 requests for technical interpretation or advice in relation to the gas installation standards, from industry and trade stakeholders, government departments and members of the public.
- One gas related death was reported during the year and five gas related incidents involving injury or significant property damage were investigated. The Technical Regulator also referred one case to Consumer Business Services for licensing breaches under the *Plumbers Gas Fitters and Electricians Act 1995*.

Selling gas appliances; retailers and online activity

The program to audit and monitor gas appliance retailers with a view of eliminating the sale of uncertified gas appliances in South Australia targeted smaller retailers and supermarkets that are less likely to be aware of certification requirements for gas appliances. Higher attention was also given to online sales of appliances where illegal appliances are more commonly found. The objective was to increase community awareness and change the behaviours of sellers and buyers. The Technical Regulator's gas safety campaign and monitoring activities, led to a general decrease in sales of uncertified appliances, but long-term monitoring is required to confirm any positive changes in behaviour.

Safety of gas supply

Technical audits of distribution network operators demonstrated that there were effective systems in place to manage to an acceptable level, any risks to the community arising from the operation of natural gas and liquefied petroleum gas (LP gas) distribution networks.

The amount of unaccounted for gas (UAFG) relating to the AGN natural gas distribution networks in South Australia has been confirmed to have decreased in 2017-18.

As part of its licence requirement and to ensure the safety of the community, AGN is required to have a Safety Reliability Maintenance and Technical Management Plan (SRMTMP). Within that plan, AGN has committed to a mains replacement program. The Technical Regulator can confirm that during 2017-18, AGN replaced approximately 212.8 kilometres (km) and decommissioned approximately 6.4 km of old cast iron, unprotected steel and high-density polyethylene gas mains as part of their ongoing mains replacement

program. The overall progress was approximately 10.8 km ahead of the AGN annual target.

Several annual audits of the gas distribution utilities were carried out, confirming that in all cases, utilities responded in a timely and appropriate manner to a gas leak reported by the public or by their own leakage surveys.

The Technical Regulator also conducted two audits of the gas transmission operators in South Australia. The audits confirmed that the operators had sufficient resources to ensure supply of gas to the networks and customers and that appropriate means were in place to ensure the proper odourisation and gas quality specification of natural gas.

There were no deaths or personal injuries resulting from incidents on the gas distribution networks.

Industry communication and education

A total of 17 industry communication sessions with approximately 430 participants were held. These sessions were carried out in conjunction with the plumbing industry and covered legislative and technical changes, gas installation and appliance safety and audit feedback. They were open to all licensed gas workers and contractors in South Australia. In addition, three presentations were organised and two regulatory newsletters for industry stakeholders were produced.

Public safety awareness and education

The public safety awareness campaign continued across print, radio, online and social media introducing new format and designs to improve its effectiveness in changing consumer safety behaviour. Key messages included gas appliance safety and maintenance, carbon monoxide awareness and the importance of using a licensed tradesperson for all gas installation work. Results from the annual consumer safety survey highlighted an increased awareness of gas safety, and a slight increase in change of behaviour. However, the survey highlighted that the younger demographics had an overall lower awareness of risks and safety behaviours. As a result, the safety campaign will be targeting the younger demographic in the future with the aim of changing their gas safety behaviour.

Reliability of gas supply and emergency management

The Technical Regulator continued to monitor the gas supply situation in the Iron Triangle throughout the year and this has now been resolved with the pipeline lateral returning to the pre-rupture operating pressure and capacity.

The Technical Regulator also noted that the reliability of gas supply to both South Australia and Victoria has implications for South Australia's electricity supply as both states were now heavily reliant on gas-fired power generation.

Australian Standards and regulatory committees

Expert technical advice was provided for the revision of key Australian Standards covering gas installations, gas appliance safety requirements, quality of servicing, various gas component standards, LP gas quality specification and gas distribution network management. The Technical Regulator continued to participate in industry, stakeholder and cross-jurisdiction boards, advisory groups and committees to ensure a reliable and safe gas supply and utilisation for all South Australians.

Tonsley Village Utility Providers

In parallel to the development of the Tonsley Innovation District, at the premises of the former Mitsubishi car manufacturing plant in Adelaide's southern suburbs, a development project for residential dwellings has been put forward. Enwave Energy was selected as the supplier for electricity, natural gas and non-drinking water to the dwellings. In the early stage of the project, the Technical Regulator sent representatives from the three sectors to assist with technical enquiries and to partake in their risk assessments. Once the project is completed, Enwave Energy will be expected to submit the relevant documentation to the Technical Regulator as per the respective legislation.

Water Industry Act 2012**Section 14 - Annual Report**

(1) The Technical Regulator must, within 3 months after the end of each financial year, deliver to the Minister a report on the Technical Regulator's operations during that financial year.

(2) The Technical Regulator must, cause a copy of the report to be laid before both Houses of Parliament within 12 sitting days after receipt of the report.

The Technical Regulator is a statutory office established by section 8 of the *Water Industry Act 2012* (the Act) to regulate the state's water and sewerage infrastructure and on-site plumbing, through the development, monitoring and regulation of technical standards about the water industry. The Technical Regulator is supported by the Office of the Technical Regulator (OTR) in administration of the Act and conducts investigations, audits and industry monitoring activities to ensure that the South Australian public continues to receive the safety and health benefits associated with a robust and reliable water industry.

The operations and administration activities for 1 July 2017 to 30 June 2018 are summarised below.

Water and sewerage infrastructure regulation

The Technical Regulator regulates water and sewerage infrastructure through engagement and consultation with the water industry and government agencies. During 2017-18 the key focus remained on the review, approval and audit of Safety, Reliability, Maintenance and Technical Management Plans (SRMTMPs) from all water industry entities. A total of 13 SRMTMPs were approved, making a total of 51 approved SRMTMPs out of 67 licensees, and eight audits were conducted of the industry entities against their SRMTMPs.

Non-Drinking Water Guidelines

The Non-Drinking Water Guidelines for infrastructure and on-site plumbing were published and distributed to relevant stakeholders. The guidelines outline the requirements and responsibilities for installing, operating and maintaining non-drinking water systems in accordance with legislation and technical standards. Over 120 participants attended the seminar hosted by the Technical Regulator to present the guidelines and address questions.

Plumbing regulation

The Technical Regulator monitors and regulates on-site plumbing and equipment installations for compliance with the Plumbing Standard published under section 66 of the

Act. To ascertain compliance, 7,581 technical and safety audits were completed of plumbing and equipment installations (including sanitary drainage systems, drinking and non-drinking water systems, fire services, heated water systems, and trade waste systems).

Cross connection control and backflow protection

The Technical Regulator is responsible for the management of cross connection control and backflow prevention devices installed on on-site water services connected to water industry entity network infrastructure. These devices prevent contaminants from entering the water network infrastructure and on-site plumbing systems. Regular monitoring and auditing of on-site water services was conducted to enforce compliance with the Act and to ensure that licensed plumbing contractors were engaged, where required.

Standards, product certification and regulatory committees

Expert technical input and advice was provided on:

- the on-going development of the Plumbing Code of Australia, Australian Standards (including the AS/NZS 3500 Plumbing and Drainage series) and International Standards
- product certification for the state's plumbing industry.

The Technical Regulator contributed at a national level to the administration of the WaterMark Certification scheme and chaired the Water Industry Technical Advisory Committee as required under Section 15 of the Act.

Industry communication and consultation

Roadshows and presentations were held in metropolitan and regional locations to provide information on issues associated with the regulation of infrastructure and on-site plumbing installations, and on the amendments to the Plumbing Code of Australia and the AS/NZS 3500 Standard.

Emergency Management Act (2004)

Section 13 – Annual Report by SEMC

(1) State Emergency Management Committee (SEMC) must, on or before 30 September in each year, present a report to the Minister on the operations of SEMC during the preceding financial year.

(2) The Minister must, within 12 sitting days after receipt of a report under this section, cause copies of the report to be laid before both House of Parliament.

The State Emergency Management Committee (SEMC) is established by Section 6 of the *Emergency Management Act 2004* to provide leadership and maintain oversight of emergency management planning in the state. SEMC supports the Premier as Minister for the Act, and leads initiatives requested by the Emergency Management Council (EMC) Cabinet Committee.

South Australia faces a changing landscape – the scale of natural disasters is increasing and there are new threats the state must prepare our communities and organisations for. Under the Act, SEMC is responsible for providing leadership and overseeing state emergency management planning, monitoring and evaluation, assuring state government's capacity to deliver plans, identifying and addressing risk, and coordinating emergency management policies and strategies.

During 2017-18, SEMC delivered a range of projects aligned to its legislative responsibilities:

- a new Strategic Framework and Plan 2017-2022 established work priorities guided by five strategic themes which reinforce the importance of shared responsibility, being adaptive to emerging threats and managing consequences of events. In the first year, activities were focussed on resilience, people at risk in emergencies, critical services during and after events, business continuity planning, governance arrangements for relief and recovery funding, strengthening governance, land use planning, countering violent extremism and crowded places mitigation
- the State Emergency Management Plan (SEMP) was revised to ensure it reflects the changing environment and remains fit for purpose
- the Emergency Management Assurance Framework, and associate implementation plan, was established to strengthen how SEMC monitors the capacity of agencies and organisations to carry out their functions under the SEMP
- substantial outcomes and improvements were delivered through actions arising from the Independent Review of the Extreme Weather Event – South Australia 28 September – 5 October 2016 (Burns Review)
- through the \$1 million Preparedness and Prevention Fund, 10 projects were delivered which strengthened South Australia's resilience, made us better prepared for disasters and in some instances reduced the likelihood or impact of threats we now face. Two projects, related to cyber risk information and training to improve safety at major events, were the first of their kind in Australia. Other projects focussed on flood monitoring, improving psychological resilience, keeping people connected to their communities and developing new plans and tools for emergency management operations. Projects were delivered in partnership with local government, industry, tertiary institutions, non-government organisations and community groups
- eight State Strategic projects and initiatives were also supported by SEMC to enhance and strengthen plans and capabilities in areas such as resilience, animals in emergencies, disaster waste management, recovery funding reform and local government coordination.

SEMC met seven times and delivered a range of key projects. The committee also provided advice to five EMC meetings, noting there were no disaster events requiring extraordinary meetings.

Public Sector (Data Sharing) Act 2016

Section 17 – Annual Report

(1) The Minister must, as soon as practicable after each 30 June, cause a report to be prepared about the operation of this Act during the year ended on that 30 June.

(2) Without limiting subsection (1), a report relating to a year must include the following matters:

(a) in relation to the provision of public sector data pursuant to a direction of the Office for Data Analytics (ODA) under section 6(4), a list of such directions including, in respect of each direction—

- (i) the identity of the data provider and data recipient; and
- (ii) the nature of the data; and

<p>(iii) whether the public sector data contained personal information and whether the data was, at the time of the direction, exempt public sector data;</p> <p>(b) a summary of the results of data analytics work undertaken by ODA and made available to public sector agencies, the private sector and the general public;</p> <p>(c) in relation to the provision of public sector data containing personal information under section 8(1), a list of all instances of such provision including the identification of the data provider and data recipient, the general nature of the data and the purpose for which the data was shared;</p> <p>(d) a list of all directions made by the Minister under section 9(1), including, in respect of each direction—</p> <ul style="list-style-type: none"> (i) the identification of the data provider and data recipient and the general nature of the public sector data; and (ii) the purpose for which the public sector data was to be provided; and (iii) whether the direction related to public sector data containing personal information and whether the data was, at the time of the direction, exempt public sector data; <p>(e) a list of all agreements entered into pursuant to section 13(1) including, in respect of each agreement—</p> <ul style="list-style-type: none"> (i) the identification of the parties to the agreement and the general nature of the data being shared; and (ii) whether the agreement related to the sharing of public sector data containing personal information and whether the public sector data was, at the time of sharing, exempt public sector data. <p>(3) The Minister must, within 6 sitting days after receipt of a report under this section, cause copies of the report to be laid before each House of the Parliament.</p>
<p>The Office for Data Analytics (ODA) is a unit within DPC and was established by section 6 of the <i>Public Sector (Data Sharing) Act 2016</i> on 30 May 2017 to:</p> <ul style="list-style-type: none"> • undertake data analytics work in collaboration with agencies (mostly multi-agency) • facilitate data sharing between other agencies • inform agencies about their service delivery, operations and performance • upskill government in evidence-based decision making using data and analytics. <p>Operations and activities from 1 July 2017 to 30 June 2018 are summarised on the Office for Data Analytics (ODA) website www.oda.sa.gov.au.</p> <p><i>(2) (a) in relation to the provision of public sector data pursuant to a direction of ODA under section 6(4), a list of such directions including, in respect of each direction—</i></p> <ul style="list-style-type: none"> <i>(i) the identity of the data provider and data recipient; and</i> <i>(ii) the nature of the data; and</i> <i>(iii) whether the public sector data contained personal information and whether the data was, at the time of the direction, exempt public sector data;</i> <p>There were no instances of ODA, under section 6(4), directing a public sector agency to provide public sector data to ODA during the period 1 July 2017 to 30 June 2018.</p>

(b) a summary of the results of data analytics work undertaken by ODA and made available to public sector agencies, the private sector and the general public;

A summary of the results of data analytics work undertaken by ODA and made available to public sector agencies, the private sector and the general public is provided below.

- Analysed five years of Department of Child Protection (DCP) data to identify trends and patterns of the location of incidents of child protection notification. Provided DCP with an interactive dashboard.
- Delivered a story map showing the public through data and maps where, how, and why South Australia has invested in renewable energy. This is available to the general public through Renewables SA.
- Built an interactive web based application with a range of existing State geospatial datasets to assist potential developers to identify areas in South Australia where hydrogen investment could be made. App available to the general public.
- Curated the DCP Regions and Guardianship boundary data and built an interactive mapping dashboard and a series of digital maps to assist in future planning assessments. Provided to DCP.
- Developed an analytical demonstrator that integrated multiple datasets to better understand the population need and physical building structures that could benefit from the Home Storage Subsidy Scheme. Provided to DPC.
- Development of demographic/geographic dispersion of Child Protection risk factors and government services involved in family early intervention services. Provided to DPC.
- Validating addresses in participating agency datasets against the Location SA dataset to assess the quality of the agencies' address information. Results were provided to Department for Child Protection, Births, Deaths and Marriages (Attorney-General's Department), Department for Education and Child Development, Housing SA, Department for Correctional Services.
- Profiled participating agency datasets and provided feedback on the quality and data capture processes and made recommendations about the standards that require adopting (e.g. ABS or ISO standards). Results were provided to DCP, Births, Deaths and Marriages (Attorney-General's Department), Department for Education and Child Development, Housing SA, Department for Correctional Services.
- Unidentified historical data from DCP was analysed to assess the feasibility of implementing equity metrics for service provision. A preliminary analysis was provided to DCP.
- Developed a series of Out of Home Care (OOHC) projection models aimed to test the impact on the OOHC population of different policy proposals. These models were provided to the DPC.
- Provided DCP with a preliminary report on the quality of data collection, processing and reporting practices to improve utilisation of DCPs collected data.

- ODA automated consolidation and analysis of government employee mobile usage and charges, received from Optus every month. The dashboard allows DPC to view trends and usage patterns of mobiles at aggregated level and individual level.
- Identify usable tables and columns from the backend of DCP's electronic Connected Client Case Management System (C3MS) to enable better structure for reporting and to enhance better performance of the Data Warehouse.
- Collaborated with Department of Child Protection to formulate a set of business definitions for DCP data utilised in the Vulnerable Children Project.
- Developed, tested and delivered an operational reporting dashboard for DCPs Multi-Agency Assessment Unit (MAAU).
- Collaborated with Department of Human Services to formulate a set of business definitions for Youth Justice data utilised in the Vulnerable Children Project.

Section (c) data can be located via the [Office for Data Analytics website](#).

(c) in relation to the provision of public sector data containing personal information under section 8(1), a list of all instances of such provision including the identification of the data provider and data recipient, the general nature of the data and the purpose for which the data was shared;

(d) a list of all directions made by the Minister under section 9(1), including, in respect of each direction—

- (i) the identification of the data provider and data recipient and the general nature of the public sector data; and*
- (ii) the purpose for which the public sector data was to be provided; and*
- (iii) whether the direction related to public sector data containing personal information and whether the data was, at the time of the direction, exempt public sector data;*

There were no instances of the Minister, under section 9(1), directing a public sector agency to provide public sector data to another public sector agency during the period 1 July 2017 to 30 June 2018.

(e) a list of all agreements entered into pursuant to section 13(1) including, in respect of each agreement—

- (i) the identification of the parties to the agreement and the general nature of the data being shared; and*
- (ii) whether the agreement related to the sharing of public sector data containing personal information and whether the public sector data was, at the time of sharing, exempt public sector data.*

A list of agreements entered into by the Minister with a relevant entity, pursuant to section 13(1) is listed below.

Agreement number	Parties to the agreement	Nature of the data	Personal information	Exempt public sector data
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B122510	South Australian Country Fire Service SA Power Networks	Fire footprints and projected path of the fire	Nil	Nil
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Reporting required under the *Carers' Recognition Act 2005*

The *Carers' Recognition Act 2005* is deemed applicable for the following: Department of Human Services, Department for Education, Department for Health and Wellbeing, Department of State Development, Department of Planning, Transport and Infrastructure, South Australia Police and TAFE SA.

Section 7: Compliance or non-compliance with section 6 of the Carers Recognition Act 2005 and (b) if a person or body provides relevant services under a contract with the organisation (other than a contract of employment), that person's or body's compliance or non-compliance with section 6.

- Nil to report.

Section C: Reporting of public complaints as requested by the Ombudsman

Summary of complaints by subject

Public complaints received by The Department of the Premier and Cabinet (DPC)	
Category of complaints by subject	Number of instances
Service quality / delivery	190
Behaviour of staff	341
Service access / process / procedures	434
Other	49
Total DPC *	1014

Data for previous years is available at: [Data.SA public complaints received by the Department of the Premier and Cabinet](#)

*There was a significant increase in public complaints received by DPC during the past year; up from 483 in 2016-17 to 1014 by 20 June 2018. This rise reflects in part, easier access to complaints channels by customers as well as increased efforts by business units to more effectively capture and analyse complaint and feedback data.

Complaint outcomes

Nature of complaint or suggestion	Services improved or changes as a result of complaints or consumer suggestions
Service Improvements	<p><i>Service SA</i></p> <p>Service SA implemented a number of service improvements based on analysis of customer data. A key example is Service SA's online enquiry channel, which prior to reform was receiving around 100 email enquiries daily with a promised response time of five days. Using complaint data, Service SA identified multiple pain points, namely:</p> <ul style="list-style-type: none"> • a significant number of enquiries related to transactions already available online, and • many customers followed up their online enquiries soon afterwards with a call resulting in rework and double handling. <p>Service SA implemented some simple steps to guide customers to make more informed decisions. These included amending the online enquiry form to triage enquiries as part of the customer's completion process. The improved</p>

	<p>process enabled the automated response to contain specific directions to relevant mySA GOV/EzyReg transactions, or direct links to sa.gov.au webpages for broader information.</p> <p>These simple improvements resulted in a reduction in response time enquiries from five days to two days. By using standard and customer focused language in responses, the overall service experience quality is more consistent.</p> <p><i>Shared Services SA</i></p> <p>Shared Services SA has continued to enhance their communication, training and education with agencies to improve the end-to-end process performance. There is a new learning centre approach where key employees will be available on-site at an agency to share information. Client education is also supported by regular training of employees across operational processes and customer service.</p> <p>In December 2017, Shared Services SA implemented Post Incident Reviews (PIR) for complaints to undertake root cause analysis and focus on process improvements. The PIR focuses on issues where the primary causes are within Shared Services SA's control and determine appropriate improvements.</p> <p><i>Sa.gov.au</i></p> <p>Since April 2017, Service SA also triaged more than 800 customer complaints for other agencies through the across government complaints form on sa.gov.au. Designed to complement existing complaint and feedback online channels, this external analysis of complaint trends enables agencies to review and update their complaints channels and service offerings.</p>
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Appendix: Audited financial statements 2017-18



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To the Chief Executive Department of the Premier and Cabinet

As required by section 31(1)(b) of the *Public Finance and Audit Act 1987*, I have audited the financial report of the Department of the Premier and Cabinet for the financial year ended 30 June 2018.

Opinion

In my opinion, the accompanying financial report gives a true and fair view of the financial position of the Department of the Premier and Cabinet as at 30 June 2018, its financial performance and its cash flows for year then ended in accordance with the Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards.

The financial report comprises:

- a Statement of Comprehensive Income for the year ended 30 June 2018
- a Statement of Financial Position as at 30 June 2018
- a Statement of Changes in Equity for the year ended 30 June 2018
- a Statement of Cash Flows for the year ended 30 June 2018
- Disaggregated Disclosures – Expenses and Income for the year ended 30 June 2018
- Disaggregated Disclosures – Assets and Liabilities as at 30 June 2018
- notes, comprising significant accounting policies and other explanatory information
- a Statement of Administered Comprehensive Income for the year ended 30 June 2018
- a Statement of Administered Financial Position as at 30 June 2018
- a Statement of Administered Changes in Equity for the year ended 30 June 2018
- a Statement of Administered Cash Flows for the year ended 30 June 2018
- notes, comprising significant accounting policies and other explanatory information for administered items
- a Certificate from the Chief Executive and the Chief Finance Officer.

Basis for opinion

I conducted the audit in accordance with the *Public Finance and Audit Act 1987* and Australian Auditing Standards. My responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial report' section of my report. I am independent of the Department of the Premier and Cabinet. The *Public Finance*

and *Audit Act 1987* establishes the independence of the Auditor-General. In conducting the audit, the relevant ethical requirements of APES 110 Code of Ethics for Professional Accountants have been met.

I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of the Chief Executive for the financial report

The Chief Executive is responsible for the preparation of the financial report that gives a true and fair view in accordance with the Treasurer's Instructions issued under the provisions of the *Public Finance and Audit Act 1987* and Australian Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of the financial report that gives a true and fair view and that is free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the financial report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Chief Executive
- evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

My report refers only to the financial report described above and does not provide assurance over the integrity of electronic publication by the entity on any website nor does it provide an opinion on other information which may have been hyperlinked to/from the report.

I communicate with the Chief Executive about, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during the audit.

A handwritten signature in black ink, appearing to read 'Andrew Richardson', with a long horizontal stroke extending to the right.

Andrew Richardson

Auditor-General

21 September 2018

**Department of the Premier and Cabinet
(DPC)**

Financial Statements

For the year ended 30 June 2018

Department of the Premier and Cabinet
Certification of the Financial Statements
for the year ended 30 June 2018

We certify that the attached general purpose financial statements for the Department of the Premier and Cabinet:

- comply with relevant Treasurer's instructions issued under section 41 of the *Public Finance and Audit Act 1987*, and relevant Australian accounting standards;
- are in accordance with the accounts and records of the Department of the Premier and Cabinet; and
- present a true and fair view of the financial position of the Department of the Premier and Cabinet as at 30 June 2018 and the results of its operations and cash flows for the financial year.

We certify that the internal controls employed by the Department of the Premier and Cabinet for the financial year over its financial reporting and its preparation of the general purpose financial statements have been effective throughout the reporting period.



Jim McDowell
Chief Executive
14 September 2018



Steven Woolhouse FCPA
Chief Finance Officer
14 September 2018

Department of the Premier and Cabinet
Statement of Comprehensive Income
for the year ended 30 June 2018

	Note	2018 \$'000	2017 \$'000
Expenses			
Employee benefits	3	184 492	147 649
Supplies and services	5	247 587	123 890
Grants and subsidies	6	88 539	42 190
Depreciation and amortisation	7	9 642	8 364
Other expenses	8	1 655	1 045
Net loss from the disposal of non-current assets	12	36	120
Total expenses		531 951	323 258
Income			
Fees and charges	9	141 274	188 975
Commonwealth revenues		1 273	211
Grants	10	4 961	1 035
Interest		-	2
Resources received free of charge	11	3 807	101
Recoveries from administered items		1 106	1 079
Other income	13	6 368	2 989
Total income		158 789	194 392
Net cost of providing services		373 162	128 866
Revenues from / (payments to) SA Government			
Revenues from SA Government	14	396 761	153 029
Payments to SA Government	14	-	(4 836)
Total net revenues from SA Government		396 761	148 193
Net result		23 599	19 327
Total comprehensive result		23 599	19 327

The net result and total comprehensive result are attributable to the SA Government as owner.

The above statement should be read in conjunction with the accompanying notes.

Department of the Premier and Cabinet
Statement of Financial Position
as at 30 June 2018

	Note	2018 \$'000	2017 \$'000
Current assets			
Cash and cash equivalents	15	140 448	127 258
Receivables	16	20 278	32 667
Inventories		71	235
Total current assets		160 797	160 160
Non-current assets			
Receivables	16	1 580	470
Non-current assets classified as held for sale	17	372	372
Property, plant and equipment	19	70 638	67 609
Intangible assets	20	11 084	10 374
Total non-current assets		83 674	78 825
Total assets		244 471	238 985
Current liabilities			
Payables	22	31 197	55 486
Employee benefits	23	20 735	21 374
Provisions	24	909	630
Other liabilities	25	9 336	8 498
Total current liabilities		62 177	85 988
Non-current liabilities			
Payables	22	3 646	3 597
Employee benefits	23	39 424	38 951
Provisions	24	4 773	3 627
Other liabilities	25	180	540
Total non-current liabilities		48 023	46 715
Total liabilities		110 200	132 703
Net assets		134 271	106 282
Equity			
Contributed capital		5 295	916
Asset revaluation surplus		675	675
Retained earnings		128 301	104 691
Total equity		134 271	106 282

The total equity is attributable to the SA Government as owner.

Unrecognised contractual commitments	26
Contingent assets and liabilities	27

The above statement should be read in conjunction with the accompanying notes.

Department of the Premier and Cabinet
Statement of Changes in Equity
for the year ended 30 June 2018

	Contributed capital	Asset revaluation surplus	Retained earnings	Total equity
	\$'000	\$'000	\$'000	\$'000
Balance at 30 June 2016	916	675	52 039	53 630
Net result for 2016-17	-	-	19 327	19 327
Total comprehensive result for 2016-17	-	-	19 327	19 327
Transactions with SA Government as owner:				
Net assets transferred in as a result of an administrative restructure	-	-	33 362	33 362
Prior period adjustments	-	-	(37)	(37)
Balance at 30 June 2017	916	675	104 691	106 282
Net result for 2017-18	-	-	23 599	23 599
Total comprehensive result for 2017-18	-	-	23 599	23 599
Transactions with SA Government as owner:				
Prior period adjustments	-	-	11	11
Equity contribution from the State Government	4 379	-	-	4 379
Balance at 30 June 2018	5 295	675	128 301	134 271

All changes in equity are attributable to the SA Government as owner.

The above statement should be read in conjunction with the accompanying notes.

Department of the Premier and Cabinet
Statement of Cash Flows
for the year ended 30 June 2018

		2018	2017
		(Outflows)	(Outflows)
		Inflows	Inflows
	Note	\$'000	\$'000
Cash flows from operating activities			
Cash outflows			
Employee benefits		(183 037)	(142 561)
Supplies and services		(259 453)	(131 893)
Grants and subsidies		(114 423)	(13 150)
GST paid to the ATO		(13 907)	-
Other payments		(542)	(11 088)
Cash used in operations		(571 362)	(298 692)
Cash inflows			
Fees and charges		180 423	199 870
Commonwealth revenues		1 288	196
Grants		4 961	1 035
Interest received		-	2
Recoveries from administered items		1 106	1 079
GST recovered from the ATO		-	4 250
Receipts for security deposits		3	5 608
Other receipts		5 547	4
Cash generated from operations		193 328	212 044
Cash flows from SA Government			
Receipts from SA Government		396 761	153 029
Payments to SA Government		-	(4 836)
Cash generated from SA Government		396 761	148 193
Net cash provided by / (used in) operating activities	30	18 727	61 545
Cash flows from investing activities			
Cash outflows			
Purchase of property, plant and equipment		(6 596)	(4 890)
Purchase of intangible assets		(3 320)	(4 189)
Cash used in investing activities		(9 916)	(9 079)
Net cash provided by / (used in) investing activities		(9 916)	(9 079)
Cash flows from financing activities			
Cash inflows			
Cash transferred in as a result of restructuring activities		-	6 633
Capital contributions from SA Government		4 379	-
Cash generated from financing activities		4 379	6 633
Cash outflows			
Cash transferred as a result of restructuring activities		-	(227)
Cash used in financing activities		-	(227)
Net cash provided by / (used in) financing activities		4 379	6 406
Net increase / (decrease) in cash and cash equivalents		13 190	58 872
Cash and cash equivalents at the beginning of the reporting period		127 258	68 386
Cash and cash equivalents at the end of the reporting period	15	140 448	127 258

The above statement should be read in conjunction with the accompanying notes.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2018

1 Basis of financial statements

1.1 Reporting entity

The department is a government department of the state of South Australia established pursuant to the *Public Sector Act 2009*. The department is an administrative unit acting on behalf of the Crown.

The financial statements and accompanying notes encompass all the controlled activities of the department (refer to the Disaggregated Disclosures for details of the department's controlled activities).

The department does not control any other entity and has no interests in unconsolidated structured entities.

Transactions and balances relating to administered resources are not recognised as departmental income, expense, assets and liabilities. As administered items are significant in relation to the department's overall financial performance and position, they are disclosed in the administered financial statements attached to the general purpose financial statements.

Except as otherwise disclosed, administered items are recognised on the same basis and using the same accounting policies as for the departmental items.

1.2 Statement of compliance

These financial statements have been prepared in compliance with section 23 of the *Public Finance and Audit Act 1987* (PFAA).

The financial statements are general purpose financial statements. The accounts have been prepared in accordance with relevant Australian Accounting Standards, and comply with Treasurer's Instructions and Accounting Policy Statements promulgated under the provisions of the *Public Finance and Audit Act 1987*.

The department has applied Australian Accounting Standards that are applicable to not-for-profit entities, as the department is a not-for-profit entity.

1.3 Basis of preparation

The financial statements have been prepared based on a 12 month period and presented in Australian currency.

The historical cost convention is used unless a different measurement basis is specifically disclosed in the note associated with the item measured on a different basis.

All amounts in the financial statements and accompanying notes have been rounded to the nearest thousand dollars (\$'000).

Assets and liabilities that are to be sold, consumed or realised as part of the normal operating cycle have been classified as current assets or current liabilities. All other assets and liabilities are classified as non-current.

Where asset and liability line items combine amounts expected to be realised within 12 months and more than 12 months, the department has separately disclosed the amounts expected to be recovered or settled after more than 12 months.

The asset revaluation surplus is used to record increments and decrements in the fair value of land, buildings and plant and equipment to the extent that they offset one another. Relevant amounts are transferred to retained earnings when an asset is derecognised.

Significant accounting policies are set out in the notes.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2018

1.4 Taxation

The department is not subject to Income Tax. The department is liable for Payroll Tax, Fringe Benefits Tax (FBT), Goods and Services Tax (GST), Emergency Services Levy (ESL), land tax equivalents and local government rate equivalents.

Income, expenses and assets are recognised net of the amount of GST except that:

- the amount of GST incurred by the department as a purchaser that is not recoverable from the Australian Taxation Office (ATO) is recognised as part of the cost of acquisition of an asset or as part of an item of expense; and
- receivables and payables are stated with the amount of GST included.

The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the Statement of Financial Position.

Cash flows are included in the Statement of Cash Flows on a gross basis and the GST component of cash flows arising from investing and financing activities, which is recoverable from, or payable to, the ATO, is classified as part of operating cash flows.

2 Objectives and activities of the Department of the Premier and Cabinet

2.1 Objectives

The Department of the Premier and Cabinet (DPC/the department) delivers specialist policy advice to the Premier and Ministers and supports the Cabinet process. It also has overarching responsibility for Commonwealth-State relations and drives the Premier's Council of Australian Governments (COAG) agenda. The department leads the implementation of South Australia's strategic priorities and policy commitments in the areas of economic and social development, international relationships and strengthening engagement between government and the community.

The department provides direction and leadership to the South Australian public sector and drives key government initiatives to benefit other government agencies and the community. These include the provision of shared corporate and business services across government, management of the government's information communication technology strategy and innovation, digital technology strategies and infrastructure, and delivery of government information, services and transactions through the Service SA network.

The department supports South Australia's economic transformation by driving the continuing high-growth and high-value sector of minerals and resources, and unlocking the full potential of the state's resources, energy and renewable assets.

2.2 Activities

The department has identified twelve major classes of activities that it delivers to the community and the Premier. The identity and description of each major activity class for the department during the year ended 30 June 2018 are summarised below (refer to the department's Disaggregated Disclosures).

Premier and Cabinet Policy and Support

Coordination and leadership of the strategic economic and policy priorities of the state. Support to the Premier and Cabinet in intergovernmental relations, international engagement and protocol functions, economic analysis and cross government policy.

Provision of whole of government leadership in marketing and communications and engagement with specific sectors and the community at large, and support of the government's digital transformation of services delivered to South Australian citizens.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2018

2.2 Activities (continued)

Strategic Engagement and Communications

Provision of whole of government leadership in marketing and communications, including the monitoring of advertising expenditure and leadership of whole of government marketing campaigns. Provision of support for high-quality engagement with specific sectors and the community at large, including through best practice community engagement advice and management of engagement tools. For 2017-18 this activity has been incorporated with the Premier and Cabinet Policy and Support activity, however, this activity has been included for the purpose of reporting comparative figures.

Agent-General

The Agent-General's Office represents the Premier and Government of South Australia in the United Kingdom and Europe to advance the state's development objectives. The office aims to increase awareness of Adelaide and drive preference for all the state has to offer, principally as a destination for foreign investment, migrants, students, tourists and as a producer of premium food and wine.

State Coordinator-General

Actively work to drive investment in South Australia by creating an environment that welcomes private sector development and stimulates job creation in South Australia by reducing delays across all levels of government.

Support Services and Community Programs

Ministerial and support services and the management and monitoring of corporately administered grant programs. The program also delivers corporate services to the Department of Treasury and Finance (DTF).

Office for Digital Government

Progressing the Government's digital transformation of services delivered to South Australian citizens, by developing best practice policy, strategy and resources, securing ICT resilience and leading projects that foster collaboration between the public and private sectors. For 2017-18 this activity has been incorporated with the Premier and Cabinet Policy and Support activity, however, this activity has been included for the purpose of reporting comparative figures.

Government Services

Provision of a comprehensive range of services to various government agencies and the community. These include the provision of shared business services across government, management of the government's digital technology strategies and infrastructure, and delivery of government information, services and transactions through the Service SA network.

Public Sector Performance

The Office for the Public Sector undertakes statutory responsibilities under the *Public Sector Act 2009* and South Australian public sector leadership development, sector-wide reform and renewal, workforce data analysis and strategy development, enterprise bargaining and industrial relations, workers compensation performance and injury management services.

Office of the Economic Development Board

Supports the Economic Development Board by providing a secretariat function as well as oversight and management of its assigned budget, including procurement and contracting management functions. The Economic Development Board was formally dissolved on 30 June 2018.

Mineral Resources and Energy

Provision of services to unlock the full potential of South Australia's resources, energy and renewable assets and maintain the state's reputation as a leading resource investment destination.

Water Industry Technical and Safety Regulation

Supports the enforcement, compliance and promotion of technical and safety regulation of plumbing and equipment, and water industry entities.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
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2.2 Activities (continued)

General / Not attributable

General/not attributable reflects internal transactions undertaken within the department.

The disaggregated disclosure schedules present expenses, income, assets and liabilities attributable to each of the activities for the years ended 30 June 2018 and 30 June 2017.

Expenses and Income by activity

	Premier and Cabinet Policy and Support		Strategic Engagement and Communications		Agent-General	
	2018	2017	2018	2017	2018	2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Expenses						
Employee benefits	31 041	14 780	-	3 909	890	783
Supplies and services	122 186	7 564	-	7 589	1 260	1 073
Grants and subsidies	35 301	1 849	-	3 567	1	-
Depreciation and amortisation	411	59	-	80	62	64
Net loss from the disposal of non-current assets	-	-	-	-	-	27
Other expenses	604	113	-	121	60	(23)
Total expenses	189 543	24 365	-	15 266	2 273	1 924
Income						
Fees and charges	7 440	796	-	584	17	82
Commonwealth revenues	69	130	-	-	-	-
Grants	3 263	-	-	-	-	-
Interest	-	-	-	-	-	2
Resources received free of charge	-	-	-	-	-	-
Recoveries from administered items	1 106	-	-	1 079	-	-
Other income	214	4	-	112	158	229
Total income	12 092	930	-	1 775	175	313
Net cost of providing services	177 451	23 435	-	13 491	2 098	1 611
Revenues from / (payments to) SA Government						
Revenues from SA Government	-	-	-	-	-	-
Payments to SA Government	-	-	-	-	-	-
Total net revenues from SA Government	-	-	-	-	-	-
Net result	(177 451)	(23 435)	-	(13 491)	(2 098)	(1 611)

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
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Expenses and Income by activity (continued)

	State Coordinator- General		Support Services and Community Programs		Office for Digital Government	
	2018	2017	2018	2017	2018	2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Expenses						
Employee benefits	722	712	14 903	26 842	-	3 921
Supplies and services	211	136	5 833	28 796	-	999
Grants and subsidies	1	-	16	7	-	77
Depreciation and amortisation	3	2	92	491	-	45
Net loss from the disposal of non-current assets	-	-	-	57	-	-
Other expenses	2	-	58	612	-	3
Total expenses	939	850	20 902	56 805	-	5 045
Income						
Fees and charges	14	13	412	5 258	-	188
Commonwealth revenues	-	-	-	-	-	-
Grants	-	-	10	-	-	45
Interest	-	-	-	-	-	-
Resources received free of charge	-	-	-	-	-	-
Recoveries from administered items	-	-	-	-	-	-
Other income	-	-	395	452	-	23
Total income	14	13	817	5 710	-	256
Net cost of providing services	925	837	20 085	51 095	-	4 789
Revenues from / (payments to) SA Government						
Revenues from SA Government	-	-	306 784	85 344	-	-
Payments to SA Government	-	-	-	(4 836)	-	-
Total net revenues from SA Government	-	-	306 784	80 508	-	-
Net result	(925)	(837)	286 699	29 413	-	(4 789)

Department of the Premier and Cabinet
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Expenses and Income by activity (continued)

	Government Services		Public Sector Performance		Office of the Economic Development Board	
	2018	2017	2018	2017	2018	2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Expenses						
Employee benefits	85 780	78 369	11 610	7 666	1 823	504
Supplies and services	86 128	68 201	5 477	3 517	910	246
Grants and subsidies	133	180	9	3	2 226	14
Depreciation and amortisation	7 067	6 993	120	180	-	-
Net loss from the disposal of non-current assets	30	36	-	-	-	-
Other expenses	638	144	55	8	-	-
Total expenses	179 776	153 923	17 271	11 374	4 959	764
Income						
Fees and charges	94 949	172 102	5 444	4 095	-	-
Commonwealth revenues	-	-	-	-	-	-
Grants	195	104	1 443	886	50	-
Interest	-	-	-	-	-	-
Resources received free of charge	2 930	101	-	-	-	-
Recoveries from administered items	-	-	-	-	-	-
Other income	148	43	276	229	253	-
Total income	98 222	172 350	7 163	5 210	303	-
Net cost of providing services	81 554	(18 427)	10 108	6 164	4 656	764
Revenues from / (payments to) SA Government						
Revenues from SA Government	-	-	-	-	-	-
Payments to SA Government	-	-	-	-	-	-
Total net revenues from SA Government	-	-	-	-	-	-
Net result	(81 554)	18 427	(10 108)	(6 164)	(4 656)	(764)

Department of the Premier and Cabinet
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Expenses and Income by activity (continued)

	Mineral Resources and Energy		Water Industry Technical and Safety Regulation		General / Not attributable	
	2018	2017	2018	2017	2018	2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Expenses						
Employee benefits	28 449	7 721	9 274	2 442	-	-
Supplies and services	15 471	5 284	15 041	4 369	(4 930)	(3 884)
Grants and subsidies	33 900	32 264	16 952	4 229	-	-
Depreciation and amortisation	1 103	211	784	239	-	-
Net loss from the disposal of non-current assets	6	-	-	-	-	-
Other expenses	235	42	3	25	-	-
Total expenses	79 164	45 522	42 054	11 304	(4 930)	(3 884)
Income						
Fees and charges	22 245	6 133	14 683	3 608	(3 930)	(3 884)
Commonwealth revenues	1 087	-	117	81	-	-
Grants	-	-	-	-	-	-
Interest	-	-	-	-	-	-
Resources received free of charge	1	-	876	-	-	-
Recoveries from administered items	-	-	-	-	-	-
Other income	3 938	1 292	1 986	605	(1 000)	-
Total income	27 271	7 425	17 662	4 294	(4 930)	(3 884)
Net cost of providing services	51 893	38 097	24 392	7 010	-	-
Revenues from / (payments to) SA Government						
Revenues from SA Government	89 977	67 685	-	-	-	-
Payments to SA Government	-	-	-	-	-	-
Total net revenues from SA Government	89 977	67 685	-	-	-	-
Net result	38 084	29 588	(24 392)	(7 010)	-	-

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
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Expenses and Income by activity (continued)

	Total	
	2018	2017
	\$'000	\$'000
Expenses		
Employee benefits	184 492	147 649
Supplies and services	247 587	123 890
Grants and subsidies	88 539	42 190
Depreciation and amortisation	9 642	8 364
Net loss from the disposal of non-current assets	36	120
Other expenses	1 655	1 045
Total expenses	531 951	323 258
Income		
Fees and charges	141 274	188 975
Commonwealth revenues	1 273	211
Grants	4 961	1 035
Interest	-	2
Resources received free of charge	3 807	101
Recoveries from administered items	1 106	1 079
Other income	6 368	2 989
Total income	158 789	194 392
Net cost of providing services	373 162	128 866
Revenues from / (payments to) SA Government		
Revenues from SA Government	396 761	153 029
Payments to SA Government	-	(4 836)
Total net revenues from SA Government	396 761	148 193
Net result	23 599	19 327

Department of the Premier and Cabinet
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Assets and Liabilities by activity

	Support Services and Community Programs		Agent-General		Water Industry Technical and Safety Regulation	
	2018	2017	2018	2017	2018	2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Cash and cash equivalents	89 887	64 468	366	413	-	-
Receivables	16 563	28 976	41	4	1 294	1 791
Inventories	71	235	-	-	-	-
Non-current assets classified as held for sale	-	-	-	-	-	-
Property, plant and equipment	26 981	24 686	448	505	2 185	4 813
Intangible assets	8 453	7 722	-	-	285	960
Total assets	141 955	126 087	855	922	3 764	7 564
Liabilities						
Payables	28 708	25 724	116	86	-	38
Employee benefits	46 197	47 758	34	36	-	-
Provisions	1 746	1 440	-	-	-	-
Other liabilities	586	883	4	-	-	42
Total liabilities	77 237	75 805	154	122	-	80

	Mineral Resources and Energy		General / Not attributable		Total	
	2018	2017	2018	2017	2018	2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Cash and cash equivalents	50 195	62 377	-	-	140 448	127 258
Receivables	5 412	2 889	(1 452)	(523)	21 858	33 137
Inventories	-	-	-	-	71	235
Non-current assets classified as held for sale	372	372	-	-	372	372
Property, plant and equipment	41 024	37 605	-	-	70 638	67 609
Intangible assets	2 346	1 692	-	-	11 084	10 374
Total assets	99 349	104 935	(1 452)	(523)	244 471	238 985
Liabilities						
Payables	7 471	33 766	(1 452)	(531)	34 843	59 083
Employee benefits	13 928	12 531	-	-	60 159	60 325
Provisions	3 936	2 817	-	-	5 682	4 257
Other liabilities	8 926	8 113	-	-	9 516	9 038
Total liabilities	34 261	57 227	(1 452)	(531)	110 200	132 703

All assets and liabilities for other activities that are not disclosed separately are included in Support Services and Community Programs.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
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2.3 Administrative Restructures – transferred In/out

2017-18 transferred in/out

There were no administrative restructures transferred in or out of the department during 2017-18.

2016-17 transferred in/out

The *Public Sector (Nuclear Fuel Cycle Royal Commission Consultation and Response Agency) Proclamation 2016* (dated 2 June 2016) declared an attached office of the department would be established for the Nuclear Fuel Cycle Royal Commission Consultation and Response Agency. This resulted in some employees transferring from the department to the new attached office effective 1 July 2016.

The *Public Sector (Reorganisation of Public Sector Operations) Notice 2017* (dated 28 March 2017) declared that all employees employed in the business units known as the Mineral Resources Division, the Energy Resources Division, the Energy Markets and Programs Division, the Resources Infrastructure and Investment Task Force (with the exception of the Case Management Function), the Strategy and Governance Unit and the Office of the Economic Development Board within the Department of State Development would transfer to the department effective 1 April 2017.

Total income and expenses attributable to the Office of the Economic Development Board 2016-17 were:

	Department of State Development July 2016 to March 2017	Department of Premier and Cabinet April 2017 to June 2017	Total
	\$'000	\$'000	\$'000
Income			
Other income	480	-	480
Total income	480	-	480
Expenses			
Employee benefits	1 108	504	1 612
Supplies and services	422	246	668
Grants and subsidies	15	14	29
Total expenses	1 545	764	2 309
Net result	(1 065)	(764)	(1 829)

Department of the Premier and Cabinet
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2.3 Administrative Restructures – transferred In/out (continued)

Total income and expenses attributable to the Resources and Energy Group 2016-17 were:

	Department of State Development July 2016 to March 2017	Department of Premier and Cabinet April 2017 to June 2017	Total
	\$'000	\$'000	\$'000
Income			
Fees and charges	27 878	9 741	37 619
Commonwealth Revenues	28	81	109
Revenues from SA Government	-	67 685	67 685
Other income	2 565	1 897	4 462
Total income	30 471	79 404	109 875
Expenses			
Employee benefits	26 904	10 163	37 067
Supplies and services	19 721	9 653	29 374
Grants and subsidies	5 809	36 493	42 302
Depreciation and amortisation	1 700	450	2 150
Other expenses	906	67	973
Net loss from the disposal of non-current assets	24	-	24
Total expenses	55 064	56 826	111 890
Net result	(24 593)	22 578	(2 015)

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
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2.3 Administrative Restructures – transferred In/out (continued)

Assets and liabilities relating to the Nuclear Fuel Cycle Royal Commission Consultation and Response Agency transferred to the attached office effective 1 July 2016.

Assets and liabilities relating to the Office of the Economic Development Board were transferred from the Department of State Development effective 1 April 2017.

Assets and liabilities relating to the Resources and Energy Group were transferred from the Department of State Development effective 1 April 2017.

	Nuclear Fuel Cycle	Office of the Economic Development Board	Resources and Energy Group	Total
	\$'000	\$'000	\$'000	\$'000
Current assets				
Cash and cash equivalents	(227)	68	6 565	6 406
Receivables	-	-	4 430	4 430
Assets held for sale	-	-	372	372
Non-current assets				
Intangibles	-	-	2 504	2 504
Property, plant and equipment	-	-	42 148	42 148
Total assets	(227)	68	56 019	55 860
Current liabilities				
Payables	(11)	9	1 292	1 290
Employee benefits	(81)	59	3 073	3 051
Provisions	-	-	163	163
Other	-	-	6 468	6 468
Non-current liabilities				
Payables	(11)	6	729	724
Employee benefits	(124)	70	7 893	7 839
Provisions	-	-	2 963	2 963
Total liabilities	(227)	144	22 581	22 498
Net assets transferred in	-	(76)	33 438	33 362

Department of the Premier and Cabinet
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3 Employee benefits

Employee benefits expenses

	2018	2017
	\$'000	\$'000
Salaries and wages	138 080	109 447
Long service leave	3 243	3 828
Annual leave	12 362	10 647
Skills and experience retention leave	735	631
Employment on-costs - superannuation*	16 818	14 224
Employment on-costs - other	9 538	6 616
Targeted voluntary separation payments (refer below)	289	1 421
Board and committee fees	837	325
Other employee related expenses	2 590	510
Total employee benefits	184 492	147 649

* The superannuation employment on-cost charge represents the department's contributions to superannuation plans in respect of current services of current employees.

Targeted voluntary separation packages (TVSPs)

	2018	2017
	\$'000	\$'000
Amounts paid during the reporting period to separated staff:		
TVSPs	289	1 421
Annual leave, LSL and skills and experience retention leave, and long service leave paid during the reporting period	220	886
Net cost to the department	509	2 307

Number of employees who received a TVSP during the reporting period was:	4	18
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Key management personnel

Key management personnel of the department include the Premier, Ministers, the Chief Executive, the Executive team and the Commissioner for Public Sector Employment, who have responsibility for the strategic direction and management of the department.

Total compensation for key management personnel was \$2.975 million in 2017-18 and \$2.434 million in 2016-17.

The compensation disclosed in this note excludes salaries and other benefits the Premier and Ministers receive. The Premier's and Ministers' remuneration and allowances are set by the *Parliamentary Remuneration Act 1990* and the Remuneration Tribunal of SA respectively and are payable from the Consolidated Account (via DTF) under section 6 of the *Parliamentary Remuneration Act 1990*.

Department of the Premier and Cabinet
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3 Employee benefits (continued)

Key management personnel (continued)

	2018	2017
	\$'000	\$'000
Salaries and other short term employee benefits	1 860	2 170
Post-employment benefits	178	210
Other long-term employment benefits	43	-
Termination benefits	894	54
Total compensation	2 975	2 434

Remuneration of employees

The number of employees, who received remuneration of \$149 000 or more during the year, falls within the following bands:

	2018	2017
	Number	Number
\$147 000 - \$149 000*	-	2
\$149 001 - \$159 000	12	5
\$159 001 - \$169 000	12	3
\$169 001 - \$179 000	8	4
\$179 001 - \$189 000^	9	3
\$189 001 - \$199 000	8	2
\$199 001 - \$209 000#	6	5
\$209 001 - \$219 000	5	3
\$219 001 - \$229 000	7	1
\$229 001 - \$239 000	2	4
\$239 001 - \$249 000#^	3	5
\$249 001 - \$259 000	1	1
\$259 001 - \$269 000	1	1
\$269 001 - \$279 000	1	2
\$279 001 - \$289 000^	1	1
\$289 001 - \$299 000	2	-
\$299 001 - \$309 000	1	-
\$339 001 - \$349 000	1	-
\$349 001 - \$359 000	1	1
\$359 001 - \$369 000	-	1
\$369 001 - \$379 000	1	2
\$389 001 - \$399 000#**	2	2
\$409 001 - \$419 000	1	-
\$419 001 - \$429 000^	1	-
\$519 001 - \$529 000^	1	-
\$529 001 - \$539 000#	-	1
\$559 001 - \$569 000^	1	-
\$849 001 - \$859 000^	1	-
\$929 001 - \$939 000^	1	-
Total number of employees	90	49

* This band has been included for the purpose of reporting comparative figures based on the executive base level remuneration rate for 2017.

^ The table above includes payment of long service leave, annual leave and termination benefits for employees who have left the department during 2017-18.

Department of the Premier and Cabinet
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** The table above includes the TVSP component paid where the employee meets the \$149 000 threshold on normal remuneration.

The table above includes payment of long service leave, annual leave and termination benefits for employees who have left the department during 2016-17.

This table includes all employees who received normal remuneration equal to or greater than the base executive remuneration level during the year. The executive base level remuneration has changed from \$147 000 (2017) to \$149 000 (2018).

Normal remuneration of employees reflects all costs of employment including salaries and wages, payments in lieu of leave, leave paid on termination, superannuation contributions, salary sacrifice and fringe benefits, and any FBT paid or payable in respect of those benefits. Contract termination payments are included where employee normal remuneration exceeds \$149 000.

The total remuneration received by employees for the year, listed in the table above, was \$20.9 million (2017: \$11.4 million).

4 Remuneration of board and committee members

The department administers a number of boards and committees where members receive or are entitled to receive remuneration for their membership.

Members during the year that were entitled to receive remuneration for membership during the 2018 financial year were:

Remuneration Tribunal

J Lewin (President) (re-appointed 2 October 2017)

P Alexander (re-appointed 2 October 2017)

P Martin (re-appointed 2 October 2017)

Internal Audit and Risk Committee

Y Sneddon (Chair) (term ceased 30 June 2018)

D Goodman *

P Heithersay * (term ceased 30 June 2018)

A Mackay * (appointed 1 October 2017, term ceased 30 June 2018)

N Morris * (resigned 30 September 2017)

J Schell * (term ceased 30 June 2018)

Economic Development Board

R Spencer (Chair)

D Knox (Deputy Chair)

T Burgess

S Chase

D Garrard

J Glass *

L Jacobs

R Kerin

D Lloyd

T Monro

L Read

N Roos

J Rungie

Dr D Russell *

D Thomas (resigned 29 November 2017)

The Economic Development Board was abolished on 30 June 2018 and all terms of member expired as of that date.

Department of the Premier and Cabinet
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4 Remuneration of board and committee members (continued)

Resources Infrastructure Taskforce Steering Committee

B Carter ^ (Chair)
D Garrard
G Guglielmo
P Heithersay *
D Hogben *
D Thomas

The Resources Infrastructure Taskforce Steering Committee was retired on 31 December 2017 and all member terms expired as of that date.

Roxby Down Advisory Reference Group

There reference group had no members appointed as at 30 June 2018 and is currently under review.

Minerals and Energy Advisory Council

K Yates (Chair) (re-appointed 1 July 2017)
P Carr (Deputy Chair) (re-appointed 1 July 2017)
J Anderson ^ (re-appointed 1 July 2017)
D Carter (re-appointed 1 July 2017)
A Cole ^ (re-appointed 1 July 2017)
D Cruickshanks-Boyd (re-appointed 1 July 2017)
M Doman (appointed 1 July 2017)
I Gould (re-appointed 1 July 2017)
G Guglielmo (re-appointed 1 July 2017)
P Holloway (re-appointed 1 July 2017)
A Jaffray (appointed 1 July 2017)
R Knol ^
A Marsland-Smith ^ (re-appointed 1 July 2017)
S Masters (appointed 1 July 2017)
A McCleary (re-appointed 1 July 2017)
J McGill ^ (re-appointed 1 July 2017)
G McKenzie (re-appointed 1 July 2017)
M Reed ^ (re-appointed 1 July 2017)

Department of the Premier and Cabinet
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4 Remuneration of board and committee members (continued)

Technical Advisory Committee (Electrical and Gas)

R Faunt * (Chair)
D Anthony^ (appointed 29 November 2017)
J Burdeniuk ^
A Clarke ^
J Corbett *
G Cox ^
S Fereday *
B Jackson ^
N Kerslake*
R Kluba ^
G Michael^ (resigned 29 May 2018)
R Mignone ^
L Moore ^
P Newman *
S O'Loughlin^ (resigned 29 November 2017)
S Pisoni ^
M Sanchez^ (resigned 24 November 2017)
P Scudds ^
T Sika *
G Sorensen ^
R Struve *
A Szacinski *
T Tran ^
T Tucker *
T Volkmann *

* In accordance with the Department of the Premier and Cabinet Circular No. 016, government employees did not receive any remuneration for board/committee duties during the financial year.

^Indicates a member entitled to remuneration but has elected not to receive payment.

The number of members whose remuneration received or receivable falls within the following bands:

	2018	2017
\$0 - \$9 999	55	53
\$10 000 - \$19 999	1	10
\$20 000 - \$29 999	2	5
\$30 000 - \$39 999	-	2
\$40 000 - \$49 999	11	-
\$50 000 - \$59 999	2	-
\$90 000 - \$99 999	1	-
\$100 000 - \$109 999	1	-
Total number of board members	73	70

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4 Remuneration of board and committee members (continued)

Remuneration of members reflects all costs of performing board/committee member duties including sitting fees, superannuation contributions, FBT and any other salary sacrifice arrangements. The total remuneration received or receivable by members was \$910 000 (2017: \$354 000).

For the year ending 30 June 2018, the department's disclosure regarding boards and committee's remuneration only applies to those boards and committees who were paid by the department. Boards and committees that did not receive remuneration from the department have been excluded from the note disclosure and comparatives adjusted where applicable.

Unless otherwise disclosed, transactions between members are on conditions no more favourable than those that it is reasonable to expect the entity would have adopted if dealing with the related party at arm's length in the same circumstances.

5 Supplies and services

	2018	2017
	\$'000	\$'000
Short term emergency electricity supply	82 237	-
IT and computing charges	28 868	27 153
Accommodation	21 891	18 386
Temporary staff	14 478	12 451
General administration and consumables	16 787	11 088
Contractors	16 041	7 481
Promotion and marketing	11 710	7 224
Intra government transfers	14 837	7 527
Telecommunication	5 009	5 765
Consultants	5 361	5 338
Managed network services	4 498	4 931
Outsourced contracts	2 307	2 002
Staff development and recruitment	2 925	2 468
Service fees	2 267	-
Repairs, maintenance and minor equipment purchases	2 176	2 101
Energy supply fuel and lubricants	6 094	1 917
Microsoft licence and support	1 590	1 462
Sponsorships and external contributions	578	749
RAES Aboriginal Communities infrastructure	1 280	300
Projects	117	191
Cost of goods sold	130	8
Other supplies and services	6 406	5 348
Total supplies and services	247 587	123 890

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
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5 Supplies and services (continued)

Leases

The determination of whether an arrangement is or contains a lease is based on the substance of the arrangement.

Operating leases

The department has entered into a number of operating lease agreements for buildings, motor vehicles and office equipment where the lessors effectively retain all of the risks and benefits incidental to ownership of the items held under the operating leases.

Operating lease payments are recognised as an expense in the Statement of Comprehensive Income on a straight-line basis over the lease term. The straight-line basis is representative of the pattern of benefits derived from the leased assets.

Lease incentives

All incentives for the agreement of a new or renewed operating lease are recognised as an integral part of the net consideration agreed for the use of the leased asset. Incentives received to enter into operating leases are recognised as a liability.

The aggregate benefits of lease incentives received by the department in respect of operating leases have been recorded as a reduction of rental expense over the lease term, on a straight-line basis.

Consultants

The number and dollar amount of consultants paid/payable (included in Supplies and services) that fell within the following bands:

	2018	2018	2017	2017
	Number	\$'000	Number	\$'000
Below \$10 000	36	161	26	103
\$10 000 or above	62	5 200	56	5 235
Total consultants	98	5 361	82	5 338

Department of the Premier and Cabinet
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6 Grants and Subsidies

	2018	2017
	\$'000	\$'000
Grants and subsidies	88 539	42 190
Total grants and subsidies	88 539	42 190

Grants and subsidies consists of the following

PACE Gas	23 990	23 775
Fund My Neighbourhood	18 574	-
Energy productivity program	9 651	2 192
Renewable Technology Fund	6 765	-
Premier's discretionary grants	4 575	201
Remote Area Energy Supplies Scheme	3 444	1 200
Oz Minerals	3 000	3 000
PACE Copper	2 613	2 772
Australian Energy Market Commission	2 136	511
South Australian Health and Medical Research Institute	2 000	1 000
Ageing Well Initiative	1 984	-
Mining and Petroleum Services Centre of Excellence	1 231	1 036
Promotion of the State	1 151	1 370
PACE 2020	741	300
Special appeals and minor grants	507	816
Other resources and energy grants	3 647	1 721
Other grants and subsidies	2 530	2 296
Total grants and subsidies	88 539	42 190

7 Depreciation and amortisation

	2018	2017
	\$'000	\$'000
Depreciation		
Plant and equipment	5 419	4 807
Buildings and improvements	2 011	1 491
Total depreciation	7 430	6 298

Amortisation

Intangibles assets	2 212	2 066
Total amortisation	2 212	2 066

Total depreciation and amortisation

9 642	8 364
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All non-current assets, having a limited useful life, are systematically depreciated/amortised over their useful lives in a manner that reflects the consumption of their service potential.

Land and non-current assets held for sale are not depreciated.

Department of the Premier and Cabinet
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7 Depreciation and amortisation (continued)

Useful life

Depreciation/amortisation is calculated on a straight line basis over the estimated useful life of the following classes of assets:

Class of asset	Useful life (years)
Buildings and Improvements	5-100
Transportable accommodation	10-20
Furniture and fittings	5-10
Plant and equipment	3-20
Office equipment	3-30
IT equipment	3-10
PABX equipment	3-7
Transmission equipment	5-40
StateNet core	5
Motor vehicles	4
Core libraries	20-60
Intangibles – Computer software	1-15

Works of art controlled by the department are anticipated to have very long and indeterminate useful lives. Their service potential has not, in any material sense, been consumed during the reporting period. Consequently, no amount for depreciation has been recognised for this class of asset.

Revision of accounting estimates

Assets' residual values, useful lives and depreciation/amortisation methods are reviewed and adjusted if appropriate on an annual basis.

Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for prospectively by changing the time period or method, as appropriate, which is a change in accounting estimate.

8 Other expenses

	2018	2017
	\$'000	\$'000
Derecognition of assets	293	69
Doubtful debts (note 16)	55	47
Other	1 307	929
Total other expenses	1 655	1 045

Audit fees paid/payable to the Auditor-General's Department (AGD) relating to work performed under the PFAA were \$948 000 (2017: \$595 000). No other services were provided by AGD.

Department of the Premier and Cabinet
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9 Fees and charges

	2018	2017
	\$'000	\$'000
Shared Services SA	4 892	89 337
Service SA	35 146	34 350
Fees for services	27 834	28 921
Service provision	18 479	17 200
Mining and petroleum application fees rentals and licences	22 247	6 133
Industry license fees	10 127	2 428
Sale of goods	1 537	1 594
Sale of electricity - remote areas	4 443	1 120
Regulatory fees	5	7
Other	16 564	7 885
Total fees and charges	141 274	188 975

Income from fees and charges is derived from goods and services provided to other SA Government agencies and to the public. Fees and charges also include mining and petroleum application fees. The revenue is recognised upon delivery of the service to the clients or by reference to the stage of completion. Shared Services SA income for services provided to general government agencies was received via appropriation for 2017-18.

Industry license fees include license fees on electricity and gas and industry bodies in South Australia. Fees are determined by the Minister for Energy and Mining and are levied by the Essential Services Commission of South Australia.

10 Grants

	2018	2017
	\$'000	\$'000
Recurrent grant	4 961	1 035
Total grant income	4 961	1 035

Grants are recognised as income when the department obtains control of the income or when the agreement or contract has been approved and executed or income received. Grants received by the department with unconditional stipulations attached have been recognised as an asset and income upon receipt.

Department of the Premier and Cabinet
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11 Resources received free of charge

	2018	2017
	\$'000	\$'000
Donated assets	3 807	101
Total resources received free of charge	3 807	101

Resources received free of charge relate to donated assets, predominantly \$2.930 million from the Department of Planning, Transport and Infrastructure for the fitout of Level 3 of the new building in Port Adelaide.

12 Net gain / (loss) from the disposal of non-current assets

	2018	2017
	\$'000	\$'000
Buildings and improvements		
Proceeds from disposal	-	-
Less net book value of assets disposed	(14)	(57)
Net gain / (loss) from disposal of buildings and improvements	(14)	(57)
Plant and equipment		
Proceeds from disposal	-	-
Less net book value of assets disposed	(22)	(1)
Net gain / (loss) from disposal of plant and equipment	(22)	(1)
ICT infrastructure		
Proceeds from disposal	-	-
Less net book value of assets disposed	-	(31)
Net gain / (loss) from disposal of ICT infrastructure	-	(31)
Intangible assets		
Proceeds from disposal	-	-
Less net book value of assets disposed	-	(4)
Net gain / (loss) from disposal of intangible assets	-	(4)
Works of art		
Proceeds from disposal	-	-
Less net book value of assets disposed	-	(27)
Net gain / (loss) from disposal of works of art	-	(27)
Total assets		
Proceeds from disposal	-	-
Less net book value of assets disposed	(36)	(120)
Total net gain / (loss) from disposal of non-current assets	(36)	(120)

Gains/losses on disposal of non-current assets are recognised at the date control of the asset is passed to the buyer and are determined after deducting the cost of the asset from the proceeds at that time. When revalued assets are sold, the revaluation surplus is transferred to retained earnings.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
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13 Other Income

	2018	2017
	\$'000	\$'000
Fuel tax credits	1 967	612
Transfers from Extractive Areas Rehabilitation Fund	896	446
Pre-tax employee contributions	394	440
Refunds	92	110
Sponsorship	111	18
Other recoveries	2 180	805
Other	728	558
Total other income	6 368	2 989

14 Revenues from / (payments to) SA Government

	2018	2017
	\$'000	\$'000
Revenues from SA Government		
Appropriations from Consolidated Account pursuant to the <i>Appropriation Act</i>	262 349	146 039
Transfers from contingency provisions	134 412	6 990
Total revenues from SA Government	396 761	153 029
Payments to SA Government		
Return of surplus cash pursuant to cash alignment policy	-	(4 836)
Total payments to SA Government	-	(4 836)
Net revenues from SA Government	396 761	148 193

Appropriations are recognised as revenues when the department obtains control over the funding. Control over appropriations is normally obtained upon receipt.

Where money has been appropriated in the form of an equity contribution, the Treasurer has acquired a financial interest in the net assets of the department and the appropriation is recorded as contributed equity. Refer to the Statement of Changes in Equity.

There was no material variations between the amounts appropriated and the expenditure associated with this appropriation.

The original amount appropriated to the department under the annual *Appropriation Act* was not varied however an additional advance of \$6.582 million was received from the Treasurer via the Governor's Appropriation Fund.

Department of the Premier and Cabinet
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15 Cash and cash equivalents

	2018	2017
	\$'000	\$'000
Deposits with the Treasurer	136 987	123 721
Other short-term deposits	3 461	3 537
Total cash and cash equivalents	140 448	127 258

Cash is measured at nominal amounts.

Deposits with the Treasurer

The department has two deposit accounts with the Treasurer, a general operating account and an Accrual Appropriation Excess Funds Account, \$7.384 million (2017: \$8.753 million). Although the department controls the money in the Accrual Appropriation Account its use must be approved by the Treasurer. The department does not earn interest on its deposits with the Treasurer.

16 Receivables

	2018	2017
	\$'000	\$'000
Current		
Receivables	15 121	28 723
Less allowance for doubtful debts	(104)	(137)
Prepayments	2 982	2 747
GST receivable	1 488	906
Accrued income	791	428
Total current receivables	20 278	32 667
Non-current		
Loans	400	400
Prepayments	1 017	49
Receivables	163	21
Total non-current receivables	1 580	470
Total receivables	21 858	33 137

Interest rate and credit risk

Receivables arise in the normal course of selling goods and services to other government agencies and to the public.

Receivables are normally settled within 30 days after the issue of an invoice or the goods/services have been provided under a contractual arrangement. Receivables, prepayments and accrued income are non-interest bearing.

Collectability of receivables is reviewed on an ongoing basis. An allowance for doubtful debts is raised when there is objective evidence that the department will not be able to collect the debt. Other than recognised in the allowance for doubtful debts, it is not anticipated that counterparties will fail to discharge their obligations. The carrying amount of receivables approximates net fair value due to being receivable on demand. In addition, there is no concentration of credit risk.

Refer to note 31 for further information on risk management.

Department of the Premier and Cabinet
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16 Receivables (continued)

Allowance for doubtful debts

The allowance for doubtful debts (allowance for impairment loss) is recognised when there is objective evidence that a receivable is impaired. An allowance for impairment loss has been recognised in other expenses for specific debtors and debtors assessed on a collective basis for which such evidence exists.

Movements in the allowance for doubtful debts are as follows:

	2018	2017
	\$'000	\$'000
Carrying amount at the beginning of the period	137	-
Increase/(decrease) in the allowance	45	145
Amounts written off	(78)	(8)
Carrying amount at the end of the period	104	137

17 Non-current assets classified as held for sale

	2018	2017
	\$'000	\$'000
Land and buildings	372	372
Total non-current assets classified as held for sale	372	372

Non-current assets are classified as held for sale and stated at the lower of their carrying amount and fair value less costs to sell if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset's sale is expected to be completed one year from the date of classification.

18 Non-current assets

Revaluation

All non-current tangible assets are valued at fair value and revaluation of non-current assets or groups of assets is performed when their fair value at the time of acquisition is greater than \$1 million and estimated useful life is greater than three years.

Every five years, the department revalues its land, buildings, leasehold improvements, artwork and plant and equipment via an independent Certified Practising Valuer. If at any time management considers that the carrying amount of the asset materially differs from the fair value, then the asset will be revalued regardless of when the last valuation took place.

Non-current tangible assets that are acquired between revaluations are held at cost until the next valuation, where they are revalued to fair value.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amounts of the assets and the net amounts are restated to the revalued amounts of the asset.

Upon disposal or derecognition, any revaluation surplus relating to that asset is transferred to retained earnings.

Department of the Premier and Cabinet
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19 Property, plant and equipment

	2018	2017
	\$'000	\$'000
Land, buildings and improvements		
Land at fair value	6 195	6 078
Buildings & improvements at fair value	57 688	51 756
Accumulated depreciation	(19 954)	(17 574)
Total land, buildings and improvements	43 929	40 260
Plant and equipment		
Plant and equipment at cost (deemed fair value)	68 297	67 622
Accumulated depreciation	(45 788)	(43 568)
Total plant and equipment	22 509	24 054
Work in progress		
Work in progress at cost	4 129	3 211
Total work in progress	4 129	3 211
Works of art		
Works of art at fair value	71	84
Total works of art	71	84
Total property, plant and equipment	70 638	67 609

Acquisition and recognition

Non-current assets are initially recorded at cost or at the value of any liabilities assumed, plus any incidental cost involved with the acquisition. Non-current assets are subsequently measured at fair value after allowing for accumulated depreciation.

Where assets are acquired at no value, or minimal value, they are recorded at their fair value in the Statement of Financial Position.

However, if the assets are acquired at no or nominal value as part of a restructure of administrative arrangements then the assets are recognised at book value, that is, the amount recorded by the transferor public authority immediately prior to the restructure.

All non-current tangible assets with a value equal to or in excess of \$10 000 are capitalised.

Componentisation of complex assets is only performed when the complex asset's fair value at the time of acquisition is greater than \$5 million for infrastructure assets and \$1 million for other assets.

Department of the Premier and Cabinet
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19 Property, plant and equipment (continued)

Valuation of land and buildings

An independent valuation of the land and buildings was conducted as at 30 June 2014 by Valcorp Australia Pty Ltd. The valuation of land and buildings at 30 June 2014 was prepared on a fair value basis in accordance with AASB 116 *Property, Plant and Equipment* and AASB 13 *Fair Value Measurement*.

Fair value of unrestricted land was determined using a market approach. The valuation was based on recent market transactions for similar land in the area and includes adjustments for factors specific to the land such as size and location. Fair value of land classified as restricted in use was determined using an adjusted market price of surrounding unrestricted land.

The valuer used depreciated replacement cost for buildings, due to there not being an active market. The depreciated replacement cost considered the need for ongoing provision of government services; specialised nature of the assets, including the restricted use of the assets; the size, condition, location and current use of the assets. The valuation was based on a combination of internal records, specialised knowledge and the acquisition/transfer costs.

Valuation of works of art

The valuation of works of art was performed by Theodore Bruce, an independent Certified Practising Valuer, as at 1 June 2018. The valuer arrived at fair value based on recent market transactions for similar items. The valuer specialises in the valuation of heritage assets – as there is no active market for these, the valuer used the cost approach (i.e. depreciated reproduction cost) taking into account the assets' characteristics and restrictions. The valuation was based on a combination of internal records, specialised knowledge and market information about reproduction materials.

Carrying amount of other non current assets

All other non-current assets controlled by the department have been deemed to be held at fair value.

Impairment

There were no indications of impairment of property, plant and equipment assets at 30 June 2018.

Reconciliation of property, plant and equipment for 2017-18

	Land, buildings and improvements	Plant and equipment	Work in progress	Works of art	Total
2018	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at the beginning of the period	40 260	24 054	3 211	84	67 609
Acquisitions	205	1 312	5 079	-	6 596
Transfers to (from) WIP	1 683	2 825	(4 508)	-	-
Disposals	(14)	(22)	-	-	(36)
Revaluation increment/(decrement)	-	-	-	(14)	(14)
Depreciation and amortisation	(2 011)	(5 419)	-	-	(7 430)
Donated assets	3 806	-	-	1	3 807
Other changes	-	(241)	347	-	106
Carrying amount at end of the period	43 929	22 509	4 129	71	70 638

Department of the Premier and Cabinet
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19 Property, plant and equipment (continued)

Reconciliation of property, plant and equipment for 2016-17

	Land, buildings and improvements	Plant and equipment	Work in progress	Works of art	Total
2017	\$'000	\$'000	\$'000	\$'000	\$'000
Carrying amount at the beginning of the period	6 661	17 759	2 432	27	26 879
Acquisitions	-	395	4 495	-	4 890
Transfers to (from) WIP	1 719	2 758	(4 477)	-	-
Disposals	(57)	(32)	-	(27)	(116)
Depreciation and amortisation	(1 491)	(4 807)	-	-	(6 298)
Transfers in/(out) as a result of administrative restructure	33 428	7 880	756	84	42 148
Other changes	-	101	5	-	106
Carrying amount at end of the period	40 260	24 054	3 211	84	67 609

20 Intangible assets

	2018 \$'000	2017 \$'000
Computer software		
Computer software	11 230	10 861
Accumulated amortisation	(10 204)	(8 781)
Total computer software	1 026	2 080
Other		
Other intangibles	7 147	7 146
Accumulated amortisation	(3 900)	(3 323)
Total other	3 247	3 823
Work in progress		
Work in progress at cost	6 811	4 471
Total work in progress	6 811	4 471
Total intangibles	11 084	10 374

An intangible asset is an identifiable non-monetary asset without physical substance. Intangible assets are measured at cost and are tested for indications of impairment at each reporting date. Following initial recognition in the financial records, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses.

The useful lives of intangible assets are assessed to be either finite or indefinite. The department only has intangible assets with finite lives. The amortisation period and the amortisation method for intangible assets is reviewed on an annual basis.

Department of the Premier and Cabinet
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20 Intangible assets (continued)

The acquisition of or internal development of software is capitalised when the expenditure meets the asset definition criteria (identifiability, control, and the existence of future economic benefits) and the asset recognition criteria (probability of future economic benefit and cost can be reliably measured) and when the amount of expenditure is greater than or equal to \$10 000.

All research and development costs that do not meet the capitalisation criteria outlined in AASB 138 *Intangibles* are expensed. Subsequent expenditure on intangible assets has not been capitalised.

Impairment

There were no indications of impairment of intangible assets at 30 June 2018.

Reconciliation of intangible assets for 2018

	Computer software	Other intangibles	Work in progress	Total
2018	\$'000	\$'000	\$'000	\$'000
Carrying amount at the beginning of the period	2 080	3 823	4 471	10 374
Acquisitions	117	-	3 203	3 320
Transfers to (from) WIP	465	-	(465)	-
Depreciation and amortisation	(1 636)	(576)	-	(2 212)
Other changes	-	-	(398)	(398)
Carrying amount at the end of the period	1 026	3 247	6 811	11 084

Reconciliation of intangible assets for 2017

	Computer software	Other intangibles	Work in progress	Total
2017	\$'000	\$'000	\$'000	\$'000
Carrying amount at the beginning of the period	459	4 502	884	5 845
Acquisitions	1 270	-	2 919	4 189
Transfers to (from) WIP	1 666	28	(1 694)	-
Disposals	-	(4)	-	(4)
Depreciation and amortisation	(1 328)	(738)	-	(2 066)
Transfers in/(out) as a result of administrative restructure	13	35	2 456	2 504
Other changes	-	-	(94)	(94)
Carrying amount at the end of the period	2 080	3 823	4 471	10 374

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21 Fair value measurement

AASB 13 *Fair Value Measurement* defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants, in the principal or most advantageous market, at the measurement date.

The department classifies fair value measurement using the following fair value hierarchy that reflects the significance of the inputs used making the measurements, based on the data and assumptions used in the most recent revaluation.

- Level 1: traded in active markets and is based on unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at measurement date.
- Level 2: not traded in an active market and are derived from inputs (inputs other than quoted prices included within level 1) that are observable for the asset, either directly or indirectly.
- Level 3: not traded in an active market and are derived from unobservable inputs.

In determining fair value, the department has taken into account the characteristics of the asset (for example, condition and location of the asset and any restrictions on the sale or use of the asset); and the asset's highest and best use (that is, physically possible, legally permissible and financial feasibility).

The department's current use is the highest and best use of the asset unless other factors suggest an alternative use is feasible. As the department did not identify any factors to suggest an alternative use, fair value measurement was based on current use.

The carrying amount of non-financial assets with a fair value at the time of acquisition that was less than \$1 million or had an estimated useful life that was less than three years is deemed to approximate fair value.

Refer to notes 18 and 19 for disclosure regarding fair value measurement techniques and inputs used to develop fair value measurements for non-financial assets.

Fair value hierarchy

The fair value of non-financial assets must be estimated for recognition and measurement for disclosure purposes. The department categorises non-financial assets measured at fair value into hierarchy based on the level of inputs used in measurement.

Fair value measurements recognised in the Statement of Financial Position are categorised into the following levels as at 30 June 2018.

Fair value measurements at 30 June 2018

	Level 2	Level 3	Total
	\$'000	\$'000	\$'000
Recurring fair value measurements			
Land (note 19)	6 195	-	6 195
Buildings (note 19)	165	29 189	29 354
Leasehold improvements (note 19)		8 380	8 380
Plant and equipment (note 19)	-	22 509	22 509
Works of art (note 19)	-	71	71
Total recurring fair value measurements	6 360	60 149	66 509
Non-recurring fair value measurements			
Land held for sale (note 17)	156	-	156
Buildings held for sale (note 17)	216	-	216
Total non-recurring fair value measurements	372	-	372
Total fair value measurements	6 732	60 149	66 881

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21 Fair value measurement (continued)

Fair value measurements at 30 June 2017

	Level 2	Level 3	Total
	\$'000	\$'000	\$'000
Recurring fair value measurements			
Land (note 19)	6 078	-	6 078
Buildings (note 19)	178	28 500	28 678
Leasehold improvements (note 19)	-	5 504	5 504
Plant and equipment (note 19)	-	24 054	24 054
Works of art (note 19)	-	84	84
Total recurring fair value measurements	6 256	58 142	64 398
Non-recurring fair value measurements			
Land held for sale (note 17)	156	-	156
Buildings held for sale (note 17)	216	-	216
Total non-recurring fair value measurements	372	-	372
Total fair value measurements	6 628	58 142	64 770

The department's policy is to recognise transfers into and out of fair value hierarchy levels as at end of the reporting period. Valuation techniques used to derive levels 2 and 3 fair values are at note 19.

During 2018 and 2017 the department had no valuations categorised into level 1; there were no transfers of assets between level 1 and level 2 fair value hierarchy levels during the financial year; and there were no changes in valuation techniques during the financial year.

Reconciliation of Level 3 recurring fair value measurements at 30 June 2018

The following table is a reconciliation of fair value measurements using significant unobservable inputs (level 3).

	Buildings	Leasehold improvements	Plant and equipment	Works of art	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
2018					
Opening balance at the beginning of the period	28 500	5 504	24 054	84	58 142
Additions	107	-	1 312	-	1 419
Capitalised subsequent expenditure	359	1 324	2 825	-	4 508
Disposals & adjustments	(14)	-	(263)	-	(277)
Resources received free of charge	858	2 930	-	1	3 789
Gains/(losses) for the period recognised in net result:					
Depreciation	(621)	(1 378)	(5 419)	-	(7 418)
Revaluation increment/(decrement)	-	-	-	(14)	(14)
Total gains/(losses) recognised in net result	(621)	(1 378)	(5 419)	(14)	(7 432)
Carrying amount at the end of the period	29 189	8 380	22 509	71	60 149

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21 Fair value measurement (continued)

Reconciliation of Level 3 recurring fair value measurements at 30 June 2017

	Buildings	Leasehold improvements	Plant and equipment	Works of art	Total
2017	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance at the beginning of the period	2 234	4 427	17 759	-	24 420
Additions	-	-	395	-	395
Capitalised subsequent expenditure	-	1 719	2 758	-	4 477
Disposals & adjustments	-	(57)	(32)	-	(89)
Resources received free of charge	-	-	101	-	101
Acquisitions through administrative restructures	26 577	591	7 880	84	35 132
Gains/(losses) for the period recognised in net result:					
Depreciation	(311)	(1 176)	(4 807)	-	(6 294)
Total gains/(losses) recognised in net result	(311)	(1 176)	(4 807)	-	(6 294)
Carrying amount at the end of the period	28 500	5 504	24 054	84	58 142

22 Payables

	2018	2017
	\$'000	\$'000
Current		
Creditors	24 939	48 843
Accrued expenses	3 265	3 545
Employment on-costs [^]	2 974	3 075
Paid parental leave scheme	19	23
Total current payables	31 197	55 486
Non-current		
Employment on-costs	3 646	3 597
Total non-current payables	3 646	3 597
Total payables	34 843	59 083

[^] Employment on-costs include payroll tax and superannuation contributions with respect to outstanding liabilities for salaries and wages, long service leave, skills and experience retention leave and annual leave. The department makes contributions to several State Government and externally managed superannuation schemes. These contributions are treated as an expense when they occur. There is no liability for payments to beneficiaries as they have been assumed by the respective superannuation schemes. The only liability outstanding at reporting date relates to any contributions due but not yet paid to the South Australian Superannuation Board.

Creditors represent the amounts owing for goods and services received before the end of the reporting period that are unpaid at the end of the reporting period. Creditors include all unpaid invoices received relating to the normal operations of the department.

Accrued expenses represent goods and services provided by other parties during the period that are unpaid at the end of the reporting period and where an invoice has not been processed.

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22 Payables (continued)

As a result of an actuarial assessment performed by DTF, the proportion of long service leave taken as leave has increased from the 2017 rate of 40% to 41% and the average factor for the calculation of employer superannuation on-cost has changed from the 2017 rate of 10.1% to 9.9% as at 30 June 2018.

These rates are used in the employment on-cost calculation. The net financial effect of the change in the superannuation on-cost rate on employment on-costs and employee benefit expense is immaterial.

Paid Parental Leave Scheme payable - represents amounts which the department has received from the Commonwealth Government to forward onto eligible employees via the department's standard payroll processes. That is, the department is acting as a conduit through which the payment to eligible employees is made on behalf of the Family Assistance Office.

Interest rate and credit risk

Payables are measured at nominal amounts. Creditors and accruals are raised for all amounts owing but unpaid. Sundry creditors are normally settled within 30 days from the date the invoice is first received. Employment on-costs are settled when the respective employee benefit that they relate to is discharged. All payables are non-interest bearing. The carrying amount of payables approximates net fair value to the amounts being payable on demand.

Refer to note 31 for further information on risk management.

23 Employee benefits - liability

	2018	2017
	\$'000	\$'000
Current		
Annual leave	13 399	13 216
Long service leave	3 617	4 432
Accrued salaries and wages	2 689	2 684
Skills and experience retention leave	1 030	1 042
Total current employee benefits	20 735	21 374
Non-current		
Long service leave	39 424	38 951
Total non-current employee benefits	39 424	38 951
Total employee benefits	60 159	60 325

These benefits accrue for employees as a result of services provided up to the reporting date that remain unpaid. Long-term employee benefits are measured at present value and short-term employee benefits are measured at nominal amounts.

Salaries and wages, annual leave, skills and experience retention leave and sick leave

The liability for salary and wages is measured as the amount unpaid at the reporting date at remuneration rates current at reporting date.

The annual leave liability, and the skills and experience retention leave liability are expected to be payable within 12 months and are measured at the undiscounted amount expected to be paid.

No provision has been made for sick leave as all sick leave is non-vesting and the average sick leave taken in future years by employees is estimated to be less than the annual entitlement for sick leave.

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23 Employee benefits - liability (continued)

Long service leave

The liability for long service leave is measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method.

The estimated liability for long service leave is based on actuarial assumptions over expected future salary and wage levels, experience of employee departures and periods of service. These assumptions are based on employee data over SA Government entities across government.

Expected future payments are discounted using market yields at the end of the reporting period on government bonds with durations that match, as closely as possible, the estimated future cash outflows.

Current long service leave reflects the portion of leave expected to be settled within the next 12 months, based on previous experience.

AASB 119 *Employee Benefits* contains the calculation methodology for long service leave liability. The actuarial assessment performed by DTF has provided a basis for the measurement of long service leave.

AASB 119 *Employee Benefits* requires the use of the yield on long term Commonwealth Government bonds as the discount rate in the measurement of the long service leave liability. The yield on long term Commonwealth Government bonds has remained the same in 2018 at 2.50%.

The net financial effect of the changes to actuarial assumptions in the current financial year is an increase in the long service leave liability of \$707 000 and employee benefits expense of \$773 000. The impact on future periods is impracticable to estimate as the long service leave liability is calculated using a number of demographical and financial assumptions – including the long-term discount rate.

The salary inflation rate remained unchanged at 4.0% for long service leave and 3.0% for annual leave and skills and experience retention leave. As a result there is no net financial effect resulting from the changes in salary inflation rate.

24 Provisions

	2018	2017
	\$'000	\$'000
Current		
Provision for workers' compensation	908	630
Provision for additional compensation	1	-
Total current provisions	909	630
Non-current		
Provision for workers' compensation	4 706	3 627
Provision for additional compensation	67	-
Total non-current provisions	4 773	3 627
Total provisions	5 682	4 257

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24 Provisions (continued)

	2018	2017
	\$'000	\$'000
Provision for workers compensation movement		
Carrying amount at the beginning of the period	4 257	2 783
Workers compensation payments	1 451	249
Other	-	(302)
Increase/(decrease) in provision recognised	(94)	1 527
Carrying amount at the end of the period	5 614	4 257
Provision for additional compensation:		
Carrying amount at the beginning of the period	-	-
Increase/(decrease) in provision recognised	68	-
Carrying amount at the end of the period	68	-

Provision for workers compensation

A liability has been reported to reflect unsettled workers compensation claims. The workers' compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2018 provided by a consulting actuary engaged through the Office for the Public Sector (a division of the department). The provision is for the estimated cost of ongoing payments to employees as required under current legislation.

The department is responsible for the payment of workers' compensation claims.

Provision for additional compensation for certain work-related injuries or illnesses (Provision for additional compensation)

Following changes to relevant Public Sector Enterprise Agreements and Awards, the department has recognised an Additional Compensation provision as at 30 June 2018.

The new Additional Compensation provision provides continuing benefits to workers who have suffered eligible work-related injuries and whose entitlements have ceased under the statutory workers compensation scheme. Eligible injuries are non-serious injuries sustained in circumstances which involved, or appeared to involve, the commission of a criminal offence, or which arose from a dangerous situation.

The Additional Compensation provision is based on an actuarial assessment of the outstanding liability as at 30 June 2018 provided by a consulting actuary engaged by the Office for the Public Sector. The liability was calculated in accordance with Australian Accounting Standard AASB 137 'Provisions, Contingent Liabilities and Contingent Assets' as the present value of the expenditures expected to be required to settle obligations incurred as at 30 June. The liability comprises an estimate for known claims and an estimate of incurred but not reported (IBNR) applications. No risk margin is included in the estimate.

Key assumptions in the estimate include:

- application frequency
- the probability of applications becoming successful claims
- projections of annual claim payments
- rates of benefit continuance
- retirement age and mortality rates.

There is a significant degree of uncertainty associated with this estimate. In addition to the general uncertainties associated with estimating future claim and expense payments, the Additional Compensation provision is impacted by the absence of claims history and the evolving nature of the interpretation of, and evidence required to meet, eligibility criteria.

Given these uncertainties, the actual cost of Additional Compensation claims may differ materially from the estimate. The assumptions used will continue to be refined to reflect emerging experience.

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25 Other liabilities

	2018	2017
	\$'000	\$'000
Current		
Security deposits - current	5 611	5 608
Unearned income	3 365	2 530
Lease incentive	360	360
Total current other liabilities	9 336	8 498
Non-current		
Lease incentive	180	540
Total non-current other liabilities	180	540
Total other liabilities	9 516	9 038

Security deposits are received to ensure mine operators rehabilitate sites and comply with all statutory requirements on cessation of mining operations. Cash deposits are classified as security deposits. The value of securities held in the form of bank guarantees are reflected as a contingent asset as the department only has a claim on these funds if the mining operator fails to meet its legislative requirements.

Unearned revenue mainly includes payments of rent and annual regulatory fees received for the first year of a mining tenement (exploration licence, mining lease, miscellaneous purposes licence, retention lease are all mining tenements in accordance with the Mining Act 1971). This revenue is held as unearned revenue until the Minister officially approves the grant of the mining tenement.

Annual rent and regulatory fees are also held as unearned revenue at the renewal of a mining tenement. Once a renewal decision has been made and a memorial has been instrumented in the Mining Register the revenue is then recognised as revenue. Annual rent for mining leases, retention leases and miscellaneous purposes licences which are granted or renewed over freehold land is refunded at this point to the relevant freehold landowners.

26 Unrecognised contractual commitments

Commitments include those operating, capital and outsourcing commitments arising from contractual or statutory sources and are disclosed at their nominal value.

Unrecognised contractual commitments are disclosed net of the amount of GST recoverable from, or payable to, the Australian Taxation Office (ATO). If GST is not payable to, or recoverable from, the ATO the commitments and contingencies are disclosed on a gross basis.

Operating lease commitments

The department as a lessee

Commitments in relation to operating leases contracted as at the reporting date which are not recognised as liabilities are payable as follows:

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26 Unrecognised contractual commitments (continued)

Operating lease commitments

	2018	2017
	\$'000	\$'000
Within one year	11 910	14 297
Later than one year but not longer than five years	15 704	19 289
Later than five years	6 969	1 661
Total operating lease commitments	34 583	35 247

Representing:

Non-cancellable operating leases	34 583	35 247
Total operating lease commitments	34 583	35 247

At the reporting date, the department's operating leases are for the lease of office accommodation and motor vehicles.

- Office accommodation is leased from the Building Management Accommodation and Building Services, a business unit of the Department of Planning, Transport and Infrastructure (DPTI). The leases are non-cancellable with terms ranging from 1 to 15 years, with some leases having right of renewal. The rental amount is based on floor space and the time period of the lease, with the rental rate reviewed taking into account movements in market rental values or CPI. Rental is payable in advance.
- Motor vehicle leases are non-cancellable, with rental payments monthly in arrears. No contingent rental provisions exist within the lease agreements and no options exist to renew the leases at the end of their term.

For the current financial year, the total amount of rental expense for minimum lease payments for operating leases was \$16.9 million (2017: \$14.6 million).

Capital commitments

	2018	2017
	\$'000	\$'000
Within one year	228 369	3 591
Later than one year but not longer than five years	-	558
Total capital commitments	228 369	4 149

The department's capital commitments predominantly relate to the purchase of nine turbine generators (\$226.8 million). This commitment will transfer to the Department of Energy and Mining effective 1 July 2018.

Other commitments

	2018	2017
	\$'000	\$'000
Within one year	87 006	18 458
Later than one year but not longer than five years	54 955	31 753
Later than five years	252	-
Total other commitments	142 213	50 211

The department's other commitments mainly relate to service agreements for the Energy Plan Implementation Taskforce, Resources and Energy, RAES independent operator subsidies, the provision of the whole of government Workers' Compensation & Incident Management Database and the audit and verification of the Safety and Injury Management System.

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27 Contingent assets and liabilities

Contingent assets and contingent liabilities are not recognised in the Statement of Financial Position, but are disclosed by way of a note and, if quantifiable, are measured at nominal value.

Unrecognised contingencies are disclosed net of the amount of GST recoverable from, or payable to, the Australian Taxation Office (ATO). If GST is not payable to, or recoverable from, the ATO the commitments and contingencies are disclosed on a gross basis.

Contingent assets

South Australian Government Salary Sacrifice Agreement (Office of the Public Sector)

In 2012, the Government entered into a salary sacrificing agreement with Maxxia Pty Ltd. The agreement allows the Minister or his delegate to withdraw up to a total of \$10 million when an unconditional financial undertaking is present to fund any interim measures to avoid disruption to the salary sacrifice arrangements provided to employees. The financial undertaking is in place until 30 June 2024.

Mining and Petroleum

The department receives securities in accordance with Acts administered by the department for mining and petroleum. These are obtained to ensure that a mine operator rehabilitates a site and complies with all statutory requirements on cessation of a licence. The amount held as bank guarantees at 30 June 2018 is approximately \$180 million (2017: \$143 million). The department only has a claim on these funds if the licensee fails to perform its legislative requirements.

Contingent liabilities

Glenthorne Farm (Commercial Advice)

Glenthorne Farm, at O'Halloran Hill, was purchased by the University of Adelaide from the Commonwealth Scientific and Industrial Research Organisation, with the assistance of a grant from the SA Government in May 2001. A contract signed by the SA Government and the University of Adelaide resulted in the former assuming liability for any possible third party claims resulting from any contamination which may be discovered on the property.

The South Australian and Commonwealth Governments agreed by exchange of letters that, in the event of such a claim, the State Government reserves its right to seek a contribution from the Commonwealth based on the Commonwealth's previous ownership of the land.

Mining practices and petroleum exploration

The nature of activities that the department is involved in can create potential exposure to mining matters, which the department may be required to remedy in the future. The department has some potential outstanding litigation specifically resulting from interpretation of past mining practices and petroleum exploration.

Certain matters associated with contaminants such as contaminated land and hazardous materials have been identified and are managed in accordance with recognised standards. This includes the environmental liabilities of past mining practices where there is no longer an active licence. For new activities, it is a lease condition that rehabilitation be undertaken by the leaseholder before a lease is surrendered. The department's responsibility is to ensure that a lease is not surrendered before appropriate rehabilitation has occurred, thus minimising the likelihood of future environmental risks to government. At this time, the financial impact, if any, cannot be reliably estimated.

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28 Budgetary reporting and explanations of major variances between budget and actual amounts

Explanations are provided for variances where the variance exceeds the greater of 10% of the original budgeted amount and 5% of original budgeted total expenses.

		Original budget ⁽¹⁾ 2018 \$'000	Actual 2018 \$'000	Variance \$'000
Statement of Comprehensive Income	Note			
Expenses				
Employee benefits		188 693	184 492	(4 201)
Supplies and services	a	160 123	247 587	87 464
Grants and subsidies	b	35 237	88 539	53 302
Depreciation and amortisation		11 697	9 642	(2 055)
Other expenses		2 008	1 655	(353)
Net loss from the disposal of non-current assets		-	36	36
Total expenses		397 758	531 951	134 193
Income				
Fees and charges		138 475	141 274	2 799
Commonwealth revenues		69	1 273	1 204
Grants	c	313	4 961	4 648
Resources received free of charge		3 747	3 807	60
Recoveries from administered items		-	1 106	1 106
Other income		3 221	6 368	3 147
Total income		145 825	158 789	12 964
Net cost of providing services		251 933	373 162	121 229
Revenues from / (payments to) SA Government				
Revenues from SA Government		255 767	396 761	140 994
Payments to SA Government		-	-	-
Total net revenues from SA Government		255 767	396 761	140 994
Net result		3 834	23 599	19 765
Total comprehensive result		3 834	23 599	19 765

⁽¹⁾ The budget process is not subject to audit. Budget information refers to the amounts presented to Parliament in the original budgeted financial statements in respect of the reporting period (2017-18 Budget Paper - 4). These original budgeted amounts have been presented and classified on a basis that is consistent with line items in the financial statements. However, these amounts have not been adjusted to reflect revised budgets or administrative restructures/machinery of government changes.

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28 Budgetary reporting and explanations of major variances between budget and actual amounts (continued)

The following are brief explanations of variances between original budget and actual amounts:

- a Unfavourable variance is primarily due to expenditure relating to Our Energy Plan (\$94.6 million).
- b Unfavourable variance is primarily due to expenditure relating to the incentivise gas production from PACE Gas grant program (\$24.0 million), Fund My Neighbourhood program (\$18.6 million), Renewable Technology Fund (\$6.8 million), Premier's discretionary grants (\$4.6 million), and contribution to the South Australian Health and Medical Research Institute (\$2.0 million).
- c Favourable variance is primarily due to the Hydrogen Refuelling Station and Fuel Cell Bus Trial (\$4.75 million).

		Original budget ⁽¹⁾	Actual	Variance
		2018 \$'000	2018 \$'000	\$'000
Investing expenditure summary	Note			
Total new projects		-	-	-
Total existing projects	a	6 623	140	(6 483)
Total annual program		11 998	9 760	(2 238)
Total contributed assets		3 747	3 806	59
Total investing expenditure		22 368	13 706	(8 662)

⁽¹⁾ The budget process is not subject to audit. Budget information refers to the amounts presented to Parliament in the original budgeted financial statements in respect of the reporting period (2017-18 Budget Paper - 4). These original budgeted amounts have been presented and classified on a basis that is consistent with line items in the financial statements. However, these amounts have not been adjusted to reflect revised budgets or administrative restructures/machinery of government changes.

The following are brief explanations of variances between original budget and actual amounts:

- a The variance relates to the Brukunga mine - further works are on hold pending the development of a long-term remediation plan for the Brukunga site.

29 Related party disclosures

The Department of the Premier and Cabinet is a government administrative unit and is wholly owned and controlled by the Crown.

Related parties of the department include all key management personnel and their close family members; all Cabinet Ministers and their close family members; and all public authorities that are controlled and consolidated into the whole of government financial statements and other interests of the Government.

Collectively, but not individually significant transactions with government related entities.

Quantitative information about transactions and balances between the department and other SA Government controlled entities are disclosed at note 35.

Transactions with key management personnel and other related parties

Compensation of Key Management Personnel is disclosed at note 3. There were not any significant related party transactions.

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30 Cash flow reconciliation

	2018	2017
	\$'000	\$'000
Reconciliation of cash and cash equivalents at the end of the reporting period		
Cash and cash equivalents disclosed in the Statement of Financial Position	140 448	127 258
Balance as per the Statement of Cash Flows	140 448	127 258
Reconciliation of net cash provided by / (used in) operating activities to net cost of providing services		
Net cash provided by / (used in) operating activities	18 727	61 545
Add payments to SA Government	-	4 836
Less revenues from SA Government	(396 761)	(153 029)
Add / (less) non-cash Items		
Depreciation and amortisation	(9 642)	(8 364)
Resources received free of charge	3 807	101
Bad and doubtful debts expense	10	(47)
Gain/(loss) on disposal of non-current assets	(36)	(120)
Prior period adjustments	11	37
Derecognition of assets	(293)	(69)
Net transfers from administrative restructures	-	18 068
Other expenses	(34)	27
Movement in assets and liabilities		
Increase/(decrease) in receivables	(11 289)	11 282
Increase/(decrease) in inventories	(164)	157
(Increase)/decrease in payables	24 239	(40 832)
(Increase)/decrease in employee benefits	166	(13 211)
(Increase)/decrease in provisions	(1 425)	(1 474)
(Increase)/decrease in other liabilities	(478)	(7 773)
Net cost of providing services	(373 162)	(128 866)

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31 Financial risk management / financial instruments

Risk management is managed by the department's corporate services section and departmental risk management policies are in accordance with the *Risk Management Policy Statement* issued by the Premier and Treasurer and the principles established in the *Australian Standard Risk Management Principles and Guidelines*.

The department's exposure to financial risk (liquidity risk, credit risk and a market risk) is low due to the nature of the financial instruments. There have been no changes in risk exposure since the last reporting period.

Liquidity risk

The department is funded principally from appropriations by the SA Government. The department works with DTF to determine the cash flows associated with its government-approved program of work and to ensure funding is provided through SA Government budgetary processes to meet the expected cash flows.

Refer to note 22 for further information.

Credit and market risk

The department has policies and procedures in place to ensure that transactions occur with customers with appropriate credit history. The department does not engage in high risk hedging for its financial assets.

No collateral is held as security and no credit enhancements relate to financial assets held by the department.

Refer to notes 15 and 16 for further information.

There have been no changes in risk exposure since the last reporting period.

Hedging

In accordance with government policy, the department enters into hedges for all contracted expenditure in a foreign currency over AUD \$250 000. The South Australian Government Financing Authority (SAFA) manages the foreign currency hedges on the department's behalf.

Categorisation of financial instruments

Details of the significant accounting policies and methods adopted including the criteria for recognition, the basis of measurement, and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in the respective financial asset/financial liability note.

The carrying amounts of each of the following categories of financial assets and liabilities: loan and receivables; and financial liabilities measured at cost are detailed below:

The department does not recognise any financial assets or liabilities at fair value, but does disclose fair value in the notes. All of the resulting fair value estimates are included in level 2 as all significant inputs required are observable.

- The carrying value less impairment provisions of receivables and payables is a reasonable approximation of their fair values due to the short term nature of these (refer to notes 16 and 22).

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31 Financial risk management / financial instruments (continued)

Category of financial asset and financial liability	Note	2018 Carrying amount / fair value \$'000	2018 Contractual maturities		
			Within 1 year \$'000	1-5 years \$'000	More than 5 years \$'000
Financial assets					
Cash and cash equivalents	15	140 448	140 448	-	-
Receivables ⁽¹⁾⁽²⁾	16	15 063	15 063	-	-
Accrued income	16	744	744	-	-
Loan receivables	16	400	-	400	-
Total financial assets		156 655	156 255	400	-
Financial liabilities					
Creditors ⁽¹⁾	22	27 046	27 046	-	-
Unearned income	25	110	110	-	-
Other financial liabilities	25	540	360	180	-
Total financial liabilities		27 696	27 516	180	-

Category of financial asset and financial liability	Note	2017 Carrying amount / fair value \$'000	2017 Contractual maturities		
			< 1 year \$'000	1-5 years \$'000	< 5 years \$'000
Financial assets					
Cash and cash equivalents	15	127 258	127 258	-	-
Receivables ⁽¹⁾⁽²⁾	16	28 594	28 594	-	-
Accrued income	16	413	413	-	-
Loan receivables	16	400	-	400	-
Total financial assets		156 665	156 265	400	-
Financial liabilities					
Creditors ⁽¹⁾	22	51 226	51 226	-	-
Unearned income	25	1 118	1 118	-	-
Other financial liabilities	25	900	360	540	-
Total financial liabilities		53 244	52 704	540	-

⁽¹⁾ Receivable and payable amounts disclosed here exclude amounts relating to statutory receivables and payables. In government certain rights to receive or pay cash may not be contractual and therefore in these situations the requirements will not apply. Where rights or obligations have their source in legislation such as levy receivables/payables, tax equivalents, Commonwealth tax, etc. they would be excluded from disclosure. The accounting standards define contract as enforceable by law. All amounts recorded are carried at cost (not materially different from amortised cost).

⁽²⁾ Receivables amount disclosed here excludes prepayments. Prepayments are presented in note 16 as trade and other receivables in accordance with paragraph 78(b) of AASB 101 *Presentation of Financial Statements*. However, prepayments are not financial assets as defined in AASB 132 *Financial Liabilities: Presentation* as the future economic benefit of these assets is the receipt of goods and services rather than the right to receive cash or another financial asset.

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32 Trust fund

Extractive Areas Rehabilitation Fund

The Extractive Areas Rehabilitation Fund is credited with amounts by way of royalty on extractive minerals and is used for the rehabilitation of land disturbed by extractive mining operations. The funds collected are used to limit damage to any aspect of the environment by such extractive mining operations in addition to the promotion of research into methods of mining engineering and practice by which environmental damage might be reduced.

Aggregate details of the transactions and balances relating to this trust fund to year ended 30 June are as follows:

	2018	2017
	\$'000	\$'000
Operations		
Revenue	3 120	649
Expenditure	1 025	446
Net operating surplus	2 095	203
Assets		
Cash at bank	25 795	23 686
Total assets	25 795	23 686
Liabilities		
Liabilities	14	-
Total liabilities	14	-
Net assets	25 781	23 686
Funds		
Balance of funds at beginning of period	23 686	23 483
Net receipts	2 095	203
Fund balance at 30 June 2018	25 781	23 686
Commitments in place at 30 June 2018	437	477

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33 Impacts of standards and statements not yet implemented

The department did not voluntarily change any of its accounting policies during 2017-18.

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet effective, have not been adopted by the department for the period ending 30 June 2018.

AASB 16 *Leases* will apply for the first time for the year to reporting periods beginning on or after 1 January 2019. The amended standard introduces a single accounting model for lessees, eliminating the distinction between operating and finance leases.

The standard requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value.

The lease liability will be initially recognised at an amount equal to the present value of the lease payments during the lease term that are not yet paid. Current operating lease payments will no longer be expensed in the Statement of Comprehensive Income on a straight line basis. Rather, they will be apportioned between a reduction in the recognised lease liability and the implicit finance charge (the effective rate of interest) in the lease. The finance cost will be recognised as an expense.

It is anticipated that there will be a marginal impact on net result due to recognition of depreciation and interest on lease liabilities as expenses.

The classification of cash flows will be affected as operating lease payments will be split into a principal and interest portion which will be presented as financing and operating cash flows respectively. Currently, operating lease payments are presented as operating cash flows and recorded as commitments, which are not captured in the Statement of Financial Position.

The department has not yet quantified the impact of applying AASB 16 *Leases* to its operating lease arrangements and the resulting impact on the Statement of Comprehensive Income, the Statement of Financial Position and the Commitments disclosure in the notes to the financial statements.

AASB 15 *Revenue from Contracts with Customers* will replace the existing AASB 118 *Revenue* and applies to reporting periods beginning on or after 1 January 2019. AASB 15 *Revenue from Contracts with Customers* introduces a five step process for revenue recognition with the core principle being to recognise revenue 'when control of a good or service transfers to a customer'. This is effectively when performance obligations have been met, rather than the former model of 'where the risk and rewards of ownership reside'. AASB 15 *Revenue from Contracts with Customers* will generally result in increased disclosures.

The changes in revenue recognition requirements may result in changes to the timing and amount of revenue from sales of the department's goods and services. Some revenue may need to be deferred to a later reporting period to the extent that the department has received cash but has not yet met the associated performance obligations.

AASB 1058 *Income of Not-for-Profit Entities* will replace a number of income recognition requirements under AASB 1004 *Contributions* and applies to reporting periods beginning on or after 1 January 2019. The timing of income recognition depends on whether a transaction gives rise to a liability or other performance obligation (a promise to transfer a good or service), or a contribution by owners, related to an asset (such as cash or another asset) received by an entity. Where there is no liability to be recognised under another standard, or the liability is less than the fair value of the asset received then revenue is recognised.

The department has not yet quantified the impact of applying AASB 15 *Revenue from Contracts with Customers* and AASB 1058 *Income of Not-for-Profit Entities* and the resulting impact on the statement of comprehensive income.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2018

33 Impacts of standards and statements not yet implemented (continued)

The revision to AASB 9 *Financial Instruments* applies to reporting periods beginning on or after 1 January 2018, i.e. to financial statements as 30 June 2019. AASB 9 Financial Instruments provides the principles for the classification, measurement, recognition, de-recognition and disclosure associated with financial assets and liabilities. The key changes include simplified requirements for classification and measurement of financial assets and a revised impairment loss model to recognise impairment losses earlier, as opposed to the current approach that recognised impairment only when incurred.

The Agency has reviewed the impact of AASB 9 Financial Instruments on the classification and measurement of its financial assets. The following summarises the estimated impact to the categorisation and valuation of the amounts reported:

- Trade receivables and loan receivables will be classified and measured at amortised cost, similar to the current classification of loans and receivables. However, new impairment requirements will result in a provision being applied to all receivables rather than only on those receivables that are credit impaired. The Agency will be adopting the simplified approach under AASB 9 Financial Instruments and measure lifetime expected credit losses on all trade receivables and contract assets using a provision matrix approach as a practical expedient to measure the impairment provision.

All financial liabilities listed in the financial instruments / financial risk management Note will continue to be measured at amortised cost. The Agency does not expect a material change in the reported value of financial liabilities.

These changed amounts will form the opening balance of those items on the date AASB 9 Financial Instruments is adopted. However, the Agency will not restate comparative figures for financial instruments on adopting AASB 9 Financial Instruments as from 2018-19. Aside from a number of one-off disclosures in the 2018-19 financial statements to explain the impact of adopting AASB 9 Financial Instruments, a number of new or changed ongoing disclosure requirements will apply from that time. Assuming no change in the types of financial instruments that the Agency enters into, the most likely ongoing disclosure impacts are expected to relate to the credit risk of financial assets subject to impairment, and investments in unquoted equity instruments measured at fair value through other comprehensive income (FVOCI) and de-recognition of these items.

34 Events after the reporting period

Adjustments are made to amounts recognised in the financial statements, where an event occurs after 30 June 2018 and before the date the financial statements are authorised for issue, where those events provide information about conditions that existed at 30 June 2018.

Note disclosure is made about events between 30 June 2018 and the date the financial statements are authorised for issue where the event relates to a condition which arose after 30 June 2018 and which may have a material impact on the results of subsequent years.

Events between 30 June and the date the financial statements are authorised that may have a material impact on the results of subsequent years are set out below

Transfers Out

As published in the SA Government Gazette on 14 and 21 June 2018, the employees of the departmental business units as listed below will transfer to other departments from 1 July 2018. Accordingly, the assets, liabilities and obligations of the business units will also transfer to, and be under the control and direction of the receiving department from 1 July 2018.

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2018

34 Events after the reporting period (continued)

Transferring to the Department for Energy and Mining:

- Energy Plan Implementation Task Force
- Strategy and Governance
- Resources Infrastructure and Investment Taskforce
- Mineral Resources
- Energy Resources
- Energy and Technical Regulation
- Low Carbon Economy Unit
- Other ancillary employees as gazetted

Transferring to the Department of Treasury and Finance:

- Shared Services SA
- Electorate Services
- Fleet Services (Ministerial Chauffeurs)
- ICT Transformation
- Policy Standards and Governance
- Strategic Procurement
- Returned to Work Services section of the Office of the Public Sector
- Industrial Relations section of the Office of the Public Sector
- Nominated employees from Economic Priorities
- Nominated employees from the Office of the Chief Procurement Officer
- Other ancillary employees as gazetted

Transferring to the Office of the Commissioner for Public Sector Employment:

- Office for the Public Sector (excluding those sub business units outlined above transferring to DTF)

Transferring to the Department of Planning, Transport and Infrastructure:

- Service SA
- Other ancillary employees as gazetted

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2018

34 Events after the reporting period (continued)

Transfers In

Employees of business units within other Government departments as listed below will transfer to the Department from 1 July 2018. Accordingly, the assets, liabilities and obligations of the business units will also transfer to, and be under the control and direction of the Department from 1 July 2018.

Transferring from the Department of Industry and Skills:

- Arts South Australia
- Aboriginal Affairs and Reconciliation

Transferring from the Department for Human Services:

- Nominated employees from Multicultural Affairs

Transferring from the Department of Treasury and Finance

- Veterans SA

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2018

35 Transactions with SA Government

The following table discloses revenues, expenses, financial assets and liabilities where the counterparty/transaction is with an entity within the SA Government as at the reporting date, classified according to their nature. Transactions with SA Government entities below the threshold of \$100 000 have been included with the non-government transactions, classified according to their nature.

	Note	Non-SA					
		SA Government		Government		Total	
		2018	2017	2018	2017	2018	2017
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Expenses							
Employee benefits	3	9 612	8 084	174 880	139 565	184 492	147 649
Supplies and services	5						
Short term emergency electricity supply		-	-	82 237	-	82 237	-
IT and computing charges		2 335	478	26 533	26 675	28 868	27 153
Accommodation		20 614	17 159	1 277	1 227	21 891	18 386
Temporary staff		-	2	14 478	12 449	14 478	12 451
General administration and consumables		3 035	1 933	13 752	9 155	16 787	11 088
Contractors		-	-	16 041	7 481	16 041	7 481
Promotion and marketing		12	53	11 698	7 171	11 710	7 224
Intra government transfers		14 837	7 527	-	-	14 837	7 527
Telecommunication		15	380	4 994	5 385	5 009	5 765
Consultants		-	-	5 361	5 338	5 361	5 338
Managed network services		-	-	4 498	4 931	4 498	4 931
Outsourced contracts		-	-	2 307	2 002	2 307	2 002
Staff development and recruitment		557	295	2 368	2 173	2 925	2 468
Service fees		-	-	2 267	-	2 267	-
Repairs maintenance and minor equipment purchases		1 101	791	1 075	1 310	2 176	2 101
Energy supply fuel and lubricants		-	-	6 094	1 917	6 094	1 917
Microsoft licence and support		-	-	1 590	1 462	1 590	1 462
Sponsorships and external contributions		12	15	566	734	578	749
RAES Aboriginal Communities infrastructure		-	-	1 280	300	1 280	300
Projects		10	-	107	191	117	191
Cost of goods sold		-	-	130	8	130	8
Other supplies and services		1 900	2 213	4 506	3 135	6 406	5 348
Grants and subsidies	6	4 622	903	83 917	41 287	88 539	42 190
Depreciation and amortisation	7	-	-	9 642	8 364	9 642	8 364
Other expenses	8						
Derecognition of assets		-	-	293	69	293	69
Doubtful debts		-	(20)	55	67	55	47
Other		1 038	929	269	-	1 307	929
Net loss from the disposal of non-current assets	12	-	-	36	120	36	120
Payments to SA Government	14	-	4 836	-	-	-	4 836
Total expenses		59 700	45 578	472 251	282 516	531 951	328 094

Department of the Premier and Cabinet
Notes to and forming part of the Financial Statements
for the year ended 30 June 2018

35 Transactions with SA Government (continued)

		SA Government		Non-SA Government		Total	
		2018	2017	2018	2017	2018	2017
	Note	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income							
Fees and charges	9						
Shared Services SA		4 892	89 337	-	-	4 892	89 337
Service SA		35 146	34 350	-	-	35 146	34 350
Fees for services		26 877	27 250	957	1 671	27 834	28 921
Service provision		10 387	10 122	8 092	7 078	18 479	17 200
Mining and petroleum application fees rentals and licences		-	-	22 247	6 133	22 247	6 133
Industry license fees		10 127	2 428	-	-	10 127	2 428
Sale of goods		848	1 029	689	565	1 537	1 594
Sale of electricity - remote areas		-	-	4 443	1 120	4 443	1 120
Regulatory fees		-	-	5	7	5	7
Other		14 377	7 038	2 187	847	16 564	7 885
Commonwealth revenue		-	-	1 273	211	1 273	211
Grant income	10						
Recurrent grant		4 961	542	-	493	4 961	1 035
Resources received free of charge	11	3 807	101	-	-	3 807	101
Recoveries from administered items		1 106	1 079	-	-	1 106	1 079
Interest income		-	-	-	2	-	2
Other income	13	1 962	453	4 406	2 536	6 368	2 989
Revenues from SA Government	14	396 761	153 029	-	-	396 761	153 029
Total income		511 251	326 758	44 299	20 663	555 550	347 421
Financial assets							
Receivables	16						
Receivables		8 235	22 739	6 945	5 868	15 180	28 607
Prepayments		-	289	3 999	2 507	3 999	2 796
GST receivable		-	-	1 488	906	1 488	906
Accrued income		-	-	791	428	791	428
Loans		-	-	400	400	400	400
Total financial assets		8 235	23 028	13 623	10 109	21 858	33 137
Financial liabilities							
Payables	22						
Creditors		1 989	3 052	22 950	45 791	24 939	48 843
Employment on-costs ^		3 149	3 100	3 471	3 572	6 620	6 672
Accrued expenses		1 384	3 545	1 881	-	3 265	3 545
Paid parental leave scheme		-	-	19	23	19	23
Other liabilities	25						
Security deposits		-	-	5 611	5 608	5 611	5 608
Unearned income		-	(17)	3 365	2 547	3 365	2 530
Lease incentive		-	-	540	900	540	900
Total financial liabilities		6 522	9 680	37 837	58 441	44 359	68 121

**Department of the Premier and Cabinet
(DPC)**

Administered Financial Statements

For the year ended 30 June 2018

Department of the Premier and Cabinet
Certification of the Administered Financial Statements
for the year ended 30 June 2018

We certify that the attached general purpose financial statements for the Department of the Premier and Cabinet:

- comply with relevant Treasurer's instructions issued under section 41 of the *Public Finance and Audit Act 1987*, and relevant Australian accounting standards; and
- are in accordance with the accounts and records of the Department of the Premier and Cabinet; and
- present a true and fair view of the financial position of the Department of the Premier and Cabinet as at 30 June 2018 and the results of its operations and cash flows for the financial year.

We certify that the internal controls employed by the Department of the Premier and Cabinet for the financial year over its financial reporting and its preparation of the general purpose financial statements have been effective throughout the reporting period.



Jim McDowell
Chief Executive
14 September 2018



Steven Woolhouse FCPA
Chief Finance Officer
14 September 2018

Department of the Premier and Cabinet
Statement of Administered Comprehensive Income
for the year ended 30 June 2018

		2018	2017
	Note	\$'000	\$'000
Administered expenses			
Employee benefits	A3	543	534
Grants and subsidies	A4	871	815
Supplies and services	A5	5 345	2 024
Disbursements on behalf of third parties	A6	355 443	358 929
Payments to SA Government	A8	236 604	65 756
Total administered expenses		598 806	428 058
Administered income			
Collections on behalf of third parties	A7	355 443	358 929
Royalties		236 607	65 754
Revenues from SA Government	A8	2 522	2 480
Fees and charges		4 236	764
Total administered income		598 808	427 927
Net result		2	(131)
Total comprehensive result		2	(131)

The net result and total comprehensive result are attributable to the SA Government as owner.

The above statement should be read in conjunction with the accompanying notes.

Department of the Premier and Cabinet
Statement of Administered Financial Position
as at 30 June 2018

	Note	2018 \$'000	2017 \$'000
Administered current assets			
Cash and cash equivalents	A9	31 665	22 583
Receivables	A10	5 817	11 647
Total current assets		37 482	34 230
Total assets		37 482	34 230
Administered current liabilities			
Payables	A11	34 797	31 548
Employee benefits	A12	9	8
Total current liabilities		34 806	31 556
Total liabilities		34 806	31 556
Net assets		2 676	2 674
Administered equity			
Retained earnings		2 676	2 674
Total equity		2 676	2 674

The total equity is attributable to the SA Government as owner.

Unrecognised contractual commitments	A13
Contingent assets and liabilities	A14

The above statement should be read in conjunction with the accompanying notes.

Department of the Premier and Cabinet
Statement of Administered Changes in Equity
for the year ended 30 June 2018

	Retained earnings	Total equity
	\$'000	\$'000
Balance at 30 June 2016	2 785	2 785
Net result for 2016-17	(131)	(131)
Total comprehensive result for 2016-17	(131)	(131)
Net assets transferred in as a result of administrative restructures	20	20
Balance at 30 June 2017	2 674	2 674
Net result for 2017-18	2	2
Total comprehensive result for 2017-18	2	2
Balance at 30 June 2018	2 676	2 676

All changes in equity are attributable to the SA Government as owner.

The above statement should be read in conjunction with the accompanying notes.

Department of the Premier and Cabinet
Statement of Administered Cash Flows
for the year ended 30 June 2018

		2018	2017
	Note	\$'000	\$'000
Cash flows from operating activities			
Cash outflows			
Payments to SA Government		(233 459)	(48 560)
Employee benefits		(542)	(532)
Grants and subsidies		(871)	(815)
Supplies and services		(5 367)	(1 263)
Disbursements on behalf of third parties		(355 317)	(359 205)
Cash used in operations		(595 556)	(410 375)
Cash inflows			
Revenues from SA Government		2 522	2 480
Fees and charges		4 373	839
Collections on behalf of third parties		355 443	358 929
Other receipts		242 300	54 872
Cash generated from operations		604 638	417 120
Net cash provided by / (used in) operating activities	A16	9 082	6 745
Cash flows from financing activities			
Cash inflows			
Cash transferred in as a result of restructuring activities		-	11 187
Cash generated from financing activities		-	11 187
Net cash provided by / (used in) financing activities		-	11 187
Net increase / (decrease) in cash and cash equivalents		9 082	17 932
Cash and cash equivalents at the beginning of the reporting period		22 583	4 651
Cash and cash equivalents at the end of the reporting period	A9	31 665	22 583

The above statement should be read in conjunction with the accompanying notes.

Department of the Premier and Cabinet
Schedule of Expenses and Income attributable to Administered Activities
for the year ended 30 June 2018

	Special Act Salaries and Allowances		SA Okayama		Promotion of the State	
	2018	2017	2018	2017	2018	2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Administered expenses						
Employee benefits	543	534	-	-	-	-
Grants and subsidies	-	-	-	-	871	815
Supplies and services	-	-	-	-	1 109	1 079
Disbursements on behalf of third parties	-	-	-	-	-	-
Payments to SA Government	-	-	-	-	-	-
Total administered expenses	543	534	-	-	1 980	1 894
Administered income						
Collections on behalf of third parties	-	-	-	-	-	-
Royalties	-	-	-	-	-	-
Revenues from SA Government	546	550	-	-	1 976	1 930
Fees and charges	-	-	-	-	-	-
Total administered income	546	550	-	-	1 976	1 930
Net result	3	16	-	-	(4)	36

	Service SA Administered		Office of the Digital Government Administered		Mintable Administration	
	2018	2017	2018	2017	2018	2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Administered expenses						
Employee benefits	-	-	-	-	-	-
Grants and subsidies	-	-	-	-	-	-
Supplies and services	-	-	-	1	16	18
Disbursements on behalf of third parties	355 443	358 929	-	-	-	-
Payments to SA Government	-	-	-	-	-	-
Total administered expenses	355 443	358 929	-	1	16	18
Administered income						
Collections on behalf of third parties	355 443	358 929	-	-	-	-
Royalties	-	-	-	-	-	-
Revenues from SA Government	-	-	-	-	-	-
Fees and charges	-	-	-	-	16	13
Total administered income	355 443	358 929	-	-	16	13
Net result	-	-	-	(1)	-	(5)

Department of the Premier and Cabinet
Schedule of Expenses and Income attributable to Administered Activities
for the year ended 30 June 2018

	Native Title Agreement		Royalties		Total	
	2018	2017	2018	2017	2018	2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Administered expenses						
Employee benefits	-	-	-	-	543	534
Grants and subsidies	-	-	-	-	871	815
Supplies and services	4 220	927	-	(1)	5 345	2 024
Disbursements on behalf of third parties	-	-	-	-	355 443	358 929
Payments to SA Government	-	-	236 604	65 756	236 604	65 756
Total administered expenses	4 220	927	236 604	65 755	598 806	428 058
Administered income						
Collections on behalf of third parties	-	-	-	-	355 443	358 929
Royalties	-	-	236 607	65 754	236 607	65 754
Revenues from SA Government	-	-	-	-	2 522	2 480
Fees and charges	4 220	751	-	-	4 236	764
Total administered income	4 220	751	236 607	65 754	598 808	427 927
Net result	-	(176)	3	(1)	2	(131)

Department of the Premier and Cabinet
Schedule of Assets and Liabilities attributable to Administered Activities
as at 30 June 2018

	Special Act Salaries and Allowances		SA Okayama		Promotion of the State	
	2018	2017	2018	2017	2018	2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Administered current assets						
Cash and cash equivalents	(39)	(44)	48	48	2 837	3 008
Receivables	-	-	-	-	-	-
Total assets	(39)	(44)	48	48	2 837	3 008
Administered current liabilities						
Payables	-	-	-	-	-	170
Employee benefits	9	8	-	-	-	-
Total liabilities	9	8	-	-	-	170
Net assets	(48)	(52)	48	48	2 837	2 838

	Service SA Administered		Office of the Digital Government Administered		Mintabie Administration	
	2018	2017	2018	2017	2018	2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Administered current assets						
Cash and cash equivalents	1 711	1 585	-	-	-	18
Receivables	-	-	-	-	-	-
Total assets	1 711	1 585	-	-	-	18
Administered current liabilities						
Payables	1 711	1 585	-	-	63	80
Employee benefits	-	-	-	-	-	-
Total liabilities	1 711	1 585	-	-	63	80
Net assets	-	-	-	-	(63)	(62)

Department of the Premier and Cabinet
Schedule of Assets and Liabilities attributable to Administered Activities
as at 30 June 2018

	Native Title Agreement		Royalties		Total	
	2018	2017	2018	2017	2018	2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Administered current assets						
Cash and cash equivalents	572	270	26 536	17 698	31 665	22 583
Receivables	221	358	5 596	11 289	5 817	11 647
Total assets	793	628	32 132	28 987	37 482	34 230
Administered current liabilities						
Payables	940	775	32 083	28 938	34 797	31 548
Employee benefits	-	-	-	-	9	8
Total liabilities	940	775	32 083	28 938	34 806	31 556
Net assets	(147)	(147)	49	49	2 676	2 674

The above statement should be read in conjunction with the accompanying notes.

A1 Basis of preparation and accounting policies

The basis of preparation for the administered financial statements is the same as the basis outlined in note 1. The department applies the same accounting policies to the administered financial statements as set out in the notes to the department's financial statements.

A2 Objectives/activities of the department's administered items

The following funds were administered by the department as at 30 June 2018. They do not represent controlled transactions of the department. As such, they are not recognised in the financial statements of the department.

- Special Act Salaries and Allowances
- SA Okayama
- Promotion of the State
- Service SA collections and disbursements
- Office of the Digital Government - Administered
- Mintabie Administration
- Native Title Agreement
- Royalties

Special Act Salaries and Allowances

The department disburses the parliamentary salaries and allowances pursuant to the *Agent-General Act 1901* and the *Parliamentary Remuneration Act 1990* on behalf of the State Government.

SA Okayama

The department holds trust funds for the purpose of furthering South Australia's relationship with Okayama. The trust was established from the trading surplus from South Australia's presence at the Seto Ohashi Expo 88 at Kojima Okayama.

Promotion of the State

The department provides funding for activities that advance the interests of South Australia by promotion the economic, social and cultural aspects of the State on behalf of the State Government.

Service SA collections and disbursements

The department receives fees, levies and fines on behalf of the State Government. Receipts are then distributed to other State Government Departments including the Department of Planning Transport and Infrastructure, South Australia Police, Office of Business and Consumer Affairs, South Australian Water Corporation and South Australian Fire and Emergency Services Commission in the month of collection.

Office of the Digital Government - Administered

The department provided the Australian Governments Open Access and Licensing program on behalf of other interstate jurisdictions. The program transferred to the Queensland Government in 2015-16.

Mintabie Administration

The Mintabie Township Lease and Lease Agreement came into operation on 1 July 2012, signed by Anangu Pitjantjatjara Yankunytjatjara (APY), the Minister for Aboriginal Affairs and Reconciliation and the Minister for Mineral Resources and Energy. The department administers the residential campsite licensing system and regulation.

Native Title Agreement

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
for the year ended 30 June 2018

The department collects revenue via a levy equivalent to 10% of the total royalty payable for relevant royalty payers. This is offset by payments made to Aboriginal Councils in the APY Lands.

Royalties

The department receives royalties levied on minerals and petroleum production on behalf of the State Government. Royalty receipts are collected pursuant to the *Roxby Downs (Indenture Ratification) Act 1982*, *Whyalla Steel Works Act 1958*, *Mining Act 1971* and the *Petroleum and Geothermal Energy Act 2000*. Royalty receipts are returned to the Consolidated Account in the month following collection.

A3 Employee benefits

	2018	2017
	\$'000	\$'000
Salaries and wages	528	517
Other employment related expenses	15	17
Total employee benefits	543	534

Remuneration of employees

The number of employees whose remuneration received or receivable falls within the following bands:

	2018	2017
	Number	Number
\$429 001 - \$439 000 *	1	-
\$529 001 - \$539 000 *	-	1
Total	1	1

* The employee on-costs of the staff member were included in the department's controlled financial statements.

The table includes staff who received remuneration equal to or greater than the base executive remuneration level during the year. Remuneration of staff reflects all costs including salaries and wages, payments in lieu of leave, superannuation contributions, FBT and other salary sacrifice benefits. The total remuneration received by the staff member for the year was \$437 000 (2017: \$535 000).

A4 Grants and subsidies

	2018	2017
	\$'000	\$'000
Grants and subsidies	871	815
Total grants and subsidies	871	815

A5 Supplies and services

	2018	2017
	\$'000	\$'000
Marketing	1 109	1 079
Native Title Agreement payments	4 220	927
Mintabie Camp Fee payments	16	17
IT services and computing charges	-	1
Total supplies and services	5 345	2 024

A6 Disbursements on behalf of third parties

Department of the Premier and Cabinet
Notes to and forming part of the financial statements
for the year ended 30 June 2018

	2018	2017
	\$'000	\$'000
Registrations, licences and other fees - Department of Planning, Transport and Infrastructure	342 001	345 035
Expiation notices - South Australia Police	7 529	8 092
Firearms licences - South Australia Police	3 121	2 653
Office of Business and Consumer Affairs	689	687
South Australian Water Corporation	711	682
Emergency Services Levy - South Australian Fire and Emergency Services Commission	522	865
Other	870	915
Total disbursements on behalf of third parties	355 443	358 929

A7 Collections on behalf of third parties

	2018	2017
	\$'000	\$'000
Registrations, licences and other fees - Department of Planning, Transport and Infrastructure	342 001	345 035
Expiation notices - South Australia Police	7 529	8 092
Firearms licences - South Australia Police	3 121	2 653
Office of Business and Consumer Affairs	689	687
South Australian Water Corporation	711	682
Emergency Services Levy - South Australian Fire and Emergency Services Commission	522	865
Other	870	915
Total collections on behalf of third parties	355 443	358 929

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A8 Revenues from / (payments to) SA Government

	2018	2017
	\$'000	\$'000
Revenues from SA Government		
Appropriations from Consolidated Account pursuant to the <i>Appropriation Act</i>	1 976	1 930
Special Acts	546	550
Total revenues from SA Government	2 522	2 480
Payments to SA Government		
Royalties	236 604	65 756
Total payments to SA Government	236 604	65 756
Net revenues from SA Government	(234 082)	(63 276)

The original amount appropriated to the department under the annual *Appropriation Act* was not varied in the current or previous financial year.

There was no material variations between the amount appropriated and the expenditure associated with this appropriation.

A9 Cash and cash equivalents

	2018	2017
	\$'000	\$'000
Deposits with the Treasurer	29 954	20 998
Cash on hand and in transit	1 711	1 585
Total cash and cash equivalents	31 665	22 583

A10 Receivables

	2018	2017
	\$'000	\$'000
Current		
Receivables	232	363
Accrued revenues	5 585	11 284
Total current receivables	5 817	11 647
Total receivables	5 817	11 647

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A11 Payables

	2018	2017
	\$'000	\$'000
Current		
Creditors	33 083	29 960
Registration & licensing creditors	1 711	1 585
Unearned revenues	3	3
Total current payables	34 797	31 548
Total payables	34 797	31 548

A12 Employee benefits

	2018	2017
	\$'000	\$'000
Current		
Accrued salaries and wages	9	8
Total current employee benefits	9	8
Total employee benefits	9	8

A13 Unrecognised contractual commitments

There are no unrecognised contractual commitments as at 30 June 2018.

A14 Contingent assets and liabilities

The department is not aware of any contingent assets or liabilities affecting the administered activities of the department as at 30 June 2018.

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A15 Transferred functions

2017-18 transferred in

There were no administrative restructures transferred in or out of the department during 2017-18.

2016-17 transferred in

Resources and Energy Group – Administered was transferred from the Department of State Development (DSD) to Department of the Premier and Cabinet effective 1 April 2017.

Total income and expenses attributable to Resources and Energy Group - Administered for 2016-17 were:

	Department of State Development July 2016 to March 2017	Department of the Premier and Cabinet April 2017 to June 2017	Total
	\$'000	\$'000	\$'000
<u>Mintabie Administration</u>			
Administered income			
Fees and charges	25	13	38
Total administered income	25	13	38
Administered expenses			
Supplies and services	20	18	38
Total administered expenses	20	18	38
Net result	5	(5)	-
<u>Native Title Agreement</u>			
Administered income			
Fees and charges	2 196	751	2 947
Total administered income	2 196	751	2 947
Administered expenses			
Supplies and services	2 218	927	3 145
Total administered expenses	2 218	927	3 145
Net result	(22)	(176)	(198)
<u>Mineral and Petroleum Royalties</u>			
Administered income			
Royalties	148 347	65 754	214 101
Total administered income	148 347	65 754	214 101
Administered expenses			
Supplies and services	-	(1)	(1)
Payments to SA Government	148 347	65 756	214 103
Total administered expenses	148 347	65 755	214 102
Net result	-	(1)	(1)

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Total

Administered income

Royalties	148 347	65 754	214 101
Fees and charges	2 221	764	2 985
Total administered income	150 568	66 518	217 086

Administered expenses

Supplies and services	2 238	944	3 182
Payments to SA Government	148 347	65 756	214 103
Total administered expenses	150 585	66 700	217 285
Net result	(17)	(182)	(199)

The following assets and liabilities relating to the Resources and Energy Group – Administered were transferred from the Department of State Development (DSD) effective 1 April 2017:

	Mintabie Administration	Native Title Agreement	Royalties	Total
	\$'000	\$'000	\$'000	\$'000
Assets				
Cash	5	(202)	11 384	11 187
Receivables	-	433	406	839
Total assets	5	231	11 790	12 026
Liabilities				
Payables	62	202	11 742	12 006
Total liabilities	62	202	11 742	12 006
Net assets transferred	(57)	29	48	20

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A16 Cash flow reconciliation

	2018	2017
	\$'000	\$'000
Reconciliation of cash and cash equivalents at the end of the reporting period		
Cash and cash equivalents disclosed in the Statement of Financial Position	31 665	22 583
Balance as per the Statement of Cash Flows	31 665	22 583
Reconciliation of net cash provided by / (used in) operating activities to net result of administered items		
Net cash provided by/(used in) operating activities	9 082	6 745
Add / (less) non-cash Items		
Net transfers from administrative restructures	-	11 167
Movement in assets and liabilities		
Increase/(decrease) in receivables	(5 830)	11 646
(Increase)/decrease in payables	(3 249)	(29 687)
(Increase)/decrease in employee benefits	(1)	(2)
Net cost of providing services	2	(131)

A17 Events after the reporting date

The assets, liabilities and obligations of the following activities will become administered items of the following receiving departments from 1 July 2018:

Transferring to the Department for Energy and Mining:

Mintabie Administration

Native Title Agreement

Mineral and Petroleum Royalties

Private Royalties

Transferring to the Department of Planning, Transport and Infrastructure:

Service SA collections and disbursements

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A18 Transactions with SA Government

The following table discloses revenues, expenses, financial assets and liabilities where the counterparty/transaction is with an entity within the SA Government as at the reporting date, classified according to their nature. Transactions with the SA Government entities below the threshold of \$100 000 have been included with the non-government transactions, classified according to their nature.

		SA Government		Non-SA Government		Total	
		2018	2017	2018	2017	2018	2017
	Note	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Expenses							
Employee benefits	A3	-	-	543	534	543	534
Grants and subsidies	A4	-	-	871	815	871	815
Supplies and services	A5						
Marketing		-	-	1 109	1 079	1 109	1 079
Native Title Agreement payments		-	-	4 220	927	4 220	927
Mintabie Camp Fee payments		-	-	16	17	16	17
IT services and computing charges		-	-	-	1	-	1
Disbursements on behalf of third parties	A6						
Registrations, licences and other fees - DPTI		342 001	345 035	-	-	342 001	345 035
Expiation notices - South Australia Police		7 529	8 092	-	-	7 529	8 092
Firearms licences - South Australia Police		3 121	2 653	-	-	3 121	2 653
Office of Business and Consumer Affairs		689	687	-	-	689	687
South Australian Water Corporation		711	682	-	-	711	682
Emergency Services Levy		522	865	-	-	522	865
Other		870	915	-	-	870	915
Payments to SA Government	A8	236 604	65 756	-	-	236 604	65 756
Total expenses		592 047	424 685	6 759	3 373	598 806	428 058

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A18 Transactions with SA Government (continued)

		SA Government		Non SA-Government		Total	
		2018	2017	2018	2017	2018	2017
	Note	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income							
Collections on behalf of third parties	A7						
Registrations, licences and other fees - DPTI			-	342 001	345 035	342 001	345 035
Expiation notices - South Australia Police		-	-	7 529	8 092	7 529	8 092
Firearms licences - South Australia Police		-	-	3 121	2 653	3 121	2 653
Office of Business and Consumer Affairs		-	-	689	687	689	687
South Australian Water Corporation		-	-	711	682	711	682
Emergency Services Levy		-	-	522	865	522	865
Other		-	-	870	915	870	915
Royalties		-	-	236 607	65 754	236 607	65 754
Revenues from SA Government	A8	2 522	2 480	-	-	2 522	2 480
Fees and charges		-	-	4 236	764	4 236	764
Total income		2 522	2 480	596 286	425 447	598 808	427 927
Financial assets							
Receivables	A10	-	-	5 817	11 647	5 817	11 647
Total financial assets		-	-	5 817	11 647	5 817	11 647
Financial liabilities							
Payables	A11						
Creditors		32 080	28 742	1 003	1 218	33 083	29 960
Registration & licensing creditors		1 711	1 585	-	-	1 711	1 585
Unearned revenues		3	3	-	-	3	3
Employee benefits	A12						
Accrued salaries and wages		-	-	9	8	9	8
Total financial liabilities		33 794	30 330	1 012	1 226	34 806	31 556

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A19 Budgetary reporting and explanations of major variances between budget and actual amounts

Explanations are provided for variances where the variance exceeds the greater of 10% of the original budgeted amount and 5% of original budgeted expenses.

		Original budget ⁽¹⁾ 2018	Actual 2018	Variance
Statement of Administered Comprehensive Income	Note	\$'000	\$'000	\$'000
Administered expenses				
Employee benefits		560	543	(17)
Grants and subsidies		-	871	871
Supplies and services		-	5 345	5 345
Disbursements on behalf of third parties	a	1 555 650	355 443	(1 200 207)
Payments to SA Government		273 033	236 604	(36 429)
Total administered expenses		1 829 243	598 806	(1 230 437)
Administered income				
Collections on behalf of third parties	b	1 575 410	355 443	(1 219 967)
Revenues from SA Government		2 536	2 522	(14)
Royalties		251 008	236 607	(14 401)
Interest		4	-	(4)
Fees and charges		199	4 236	4 037
Total administered income		1 829 157	598 808	(1 230 349)
Net result		(86)	2	88
Total comprehensive result		(86)	2	88

⁽¹⁾ The budget process is not subject to audit. Budget information refers to the amounts presented to Parliament in the original budgeted financial statements in respect of the reporting period (2017-18 Budget Paper - 3). These original budgeted amounts have been presented and classified on a basis that is consistent with line items in the financial statements. However, these amounts have not been adjusted to reflect revised budgets or administrative restructures/machinery of government changes.

The following are brief explanations of variances between original budget and actual amounts:

- a The budget includes payments to the Department of Planning, Transport and Infrastructure (DPTI) and Motor Accident Commission (MAC) for online motor vehicle registration and licensing collections via EzyReg. A decision was however reached that DPC only administer over-the-counter collections (thereby excluding online collections which are recorded by DPTI). The budget has not yet been adjusted to reflect this decision.
- b The budget includes revenue to DPTI and MAC for online motor vehicle registration and licensing collections via EzyReg. A decision was however reached that DPC only administer over-the-counter collections (thereby excluding online collections which are recorded by DPTI). The budget has not yet been adjusted to reflect this decision.